

**VILLAGE OF CALEDONIA
LEVY LIMIT CALCULATION
TAX LEVY REALLOCATION**

	2015	2016	2017	2018	2019	2020
GENERAL FUND	9,171,422	9,410,827	9,549,365	9,702,016	9,587,215	10,081,848
DEBT SERVICE	1,406,737	1,416,000	1,577,458	1,677,274	2,044,764	2,453,057
CAPITAL PROJECTS FUND	1,037,050	1,160,640	1,259,335	1,162,742	1,223,789	1,265,000
JOINT HEALTH	173,662	175,357	175,416	176,915	181,223	186,345
JOINT PARKS	58,659	58,659	58,659	70,000	70,000	70,000
CEMETERY	8,000	10,000	10,000	12,500	12,500	11,000
PARK ENTERPRISE	50,000	63,000	63,000	70,800	75,800	66,300
SUB - TOTAL	11,905,530	12,294,483	12,693,233	12,872,247	13,195,291	14,133,550
SEWER	562,436	556,995	555,088	556,157	557,809	559,359
WATER	820,273	643,346	346,503	341,420	345,794	354,475
TOTAL	13,288,239	13,494,824	13,594,824	13,769,824	14,098,894	15,047,384
LEVY INCREASE	\$ -	\$ 206,585	\$ 100,000	\$ 175,000	\$ 329,070	\$ 948,490

VILLAGE OF CALEDONIA 2020 BUDGET SUMMARY

	2018	2018	2019	Jan - June 2019	2020
	ACTUAL	BUDGET	BUDGET	ACTUAL	BUDGET
REVENUES	14,521,271	14,501,669	14,890,481	11,419,462	15,179,474
ACCT/TREASURER	345,433	384,116	256,196	112,959	222,113
ADMINISTRATION	253,726	245,630	253,582	220,836	377,761
ASSESSOR	82,763	83,875	122,525	90,752	85,775
BUILDING	242,251	266,315	235,845	139,749	247,007
ELECTIONS	61,469	79,100	38,050	29,102	98,400
PUBLIC WORKS	258,643	263,700	258,647	180,292	282,529
FIRE DEPT.	4,743,876	4,700,286	4,765,985	2,295,078	4,618,290
HIGHWAY DEPT.	1,802,010	1,976,375	1,988,258	1,105,607	2,019,875
MAINT. & UTILITIES	171,333	187,450	185,650	85,970	181,650
MUNI COURT	122,441	124,366	127,615	67,136	139,067
OTHER SERVICES	602,973	608,394	708,989	513,518	674,753
POLICE DEPT.	3,814,310	3,807,760	3,893,706	1,948,739	3,992,981
POLICE SUPPORT	664,756	671,342	672,604	451,123	627,513
PLANNING & ZONING	0	0	108,955	14,473	132,264
PROFESSIONAL	1,037,804	850,037	1,009,554	625,012	1,193,910
VILLAGE BOARD	59,778	60,215	59,171	27,751	59,171
VILLAGE CLERK	190,922	192,708	205,149	103,186	226,414
TOTAL	14,454,489	14,501,669	14,890,481	8,011,282	15,179,474
NET SURPLUS/DEFICIT	66,781	-	-	3,408,180	-

**VILLAGE OF CALEDONIA
REVENUES**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Income							
4100 · TAXES							
4110 · GENERAL PROPERTY TAXES	9,702,016	9,702,016	9,587,215	9,587,215	10,081,848	494,633	5.16%
Total 4100 · TAXES	9,702,016	9,702,016	9,587,215	9,587,215	10,081,848	494,633	5.16%
4200 · INTER GOV. REVENUES							
4220 · FIRE INSURANCE	95,600	75,000	95,600	0	95,600	0	0.00%
4230 · HIGHWAY AIDS	1,198,608	1,049,189	1,372,691	686,346	1,392,595	19,904	1.45%
4240 · POLICE GRANTS	7,617	4,640	54,800	6,171	54,800	0	0.00%
4245 · MUNI FIRE PROTECTION	0	287,602	287,602	0	0	0	0.00%
4260 · STATE SHARED REVENUES	892,571	883,897	650,000	0	905,513	255,513	39.31%
4263 · STATE PERSONAL PROPERTY TAX AID	0	0	44,076	44,076	44,076	0	0.00%
4265 · STATE COMPUTER AID	6,286	9,000	6,300	0	6,300	0	0.00%
Total 4200 · INTER GOV. REVENUES	2,200,681	2,309,328	2,511,069	736,593	2,498,884	(12,185)	-0.49%
4300 · CONSTRUCTION PERMITS							
4310 · BUILDING PERMITS	219,305	222,872	222,872	67,203	222,872	0	0.00%
4320 · ELECTRICAL PERMITS	60,391	42,000	42,000	20,252	42,000	0	0.00%
4325 · EROSION CONTROL FEES	21,725	21,000	21,000	7,657	21,000	0	0.00%
4330 · HEATING PERMITS	38,237	28,875	40,000	25,983	40,000	0	0.00%
4340 · PLUMBING PERMITS	61,627	55,125	60,000	23,809	62,500	2,500	4.17%
4345 · FENCE PERMITS	4,780	5,040	6,000	2,065	6,000	0	0.00%
4348 · ZONING FEES	0	0	100,000	26,550	75,000	(25,000)	100.00%
4350 · ENGINEERING PERMITS/FEES	77,359	75,000	80,000	63,388	80,000	0	0.00%
4351 · CULVERT FEES	0	0	0	2,700	3,000	3,000	0.00%
4355 · FIRE DEPT REVIEW CHARGES	0	500	500	0	500	0	0.00%
Total 4300 · CONSTRUCTION PERMITS	483,423	450,412	572,372	239,606	552,872	(19,500)	-3.41%
4400 · LICENSES							
4410 · CIGARETTE LICENSES	1,900	2,200	2,200	1,700	2,200	0	0.00%
4420 · DOG LICENSES	24,046	35,000	35,000	14,059	35,000	0	0.00%
4430 · LIQUOR LICENSES	27,085	28,000	28,000	26,410	28,000	0	0.00%
4440 · OPERATOR LICENSES	11,855	11,000	11,000	11,185	11,000	0	0.00%
4450 · SODA LICENSES	270	320	320	230	320	0	0.00%
Total 4400 · LICENSES	65,156	76,520	76,520	53,584	76,520	0	0.00%
4500 · OTHER FEES/PERMITS							
4510 · BUS./OCCUPATION LICENSES	20	250	250	50	250	0	0.00%
4520 · CABLE TV FEES	332,057	355,000	332,000	88,229	332,000	0	0.00%
4550 · MINING FEES	930	3,000	2,250	0	2,250	0	0.00%
4555 · NEIGHBORHOOD PLANNING SURCHARGE	35,990	0	50,000	13,410	50,000	0	0.00%
4560 · OTHER PERMIT FEES	1,105	75	1,000	0	1,000	0	0.00%
Total 4500 · OTHER FEES/PERMITS	370,101	358,325	385,500	101,689	385,500	0	0.00%
4600 · HEALTH/SAFETY SERVICES							
4610 · AMBULANCE FEES	672,538	634,255	634,255	336,220	610,300	(23,955)	-3.78%
4695 · FIRE DEPT SERVICES	40,383	39,000	39,000	0	39,000	0	0.00%
Total 4600 · HEALTH/SAFETY SERVICES	712,921	673,255	673,255	336,220	649,300	(23,955)	-3.56%

**VILLAGE OF CALEDONIA
REVENUES**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
4700 · MUNICIPAL ORDINANCES							
4710 · COURT PENALTIES & FEES	510,521	533,000	533,000	278,916	533,000	0	0.00%
4740 · WEED CONTROL PENALTIES	12,595	10,000	10,000	0	10,000	0	0.00%
Total 4700 · MUNICIPAL ORDINANCES	523,116	543,000	543,000	278,916	543,000	0	0.00%
4800 · OTHER SERVICES							
4810 · COPY SERVICE FEE	276	200	200	1,362	200	0	0.00%
4820 · HOTEL/MOTEL ROOM FEES	3,877	3,500	3,500	1,467	5,000	1,500	42.86%
4840 · SPECIAL ASSESSMENT LETTERS	28,902	22,500	28,000	13,365	28,000	0	0.00%
Total 4800 · OTHER SERVICES	33,055	26,200	31,700	16,195	33,200	1,500	4.73%
4900 · PROPERTY RELATED SERVICES							
4906 · CELL TOWER RENT	12,639	12,250	12,250	4,677	12,250	0	0.00%
4908 · VILLAGE PROPERTY RENT	1,874	3,500	3,500	1,000	3,500	0	0.00%
Total 4900 · PROPERTY RELATED SERVICES	14,513	15,750	15,750	5,677	15,750	0	0.00%
4930 · OPERATING DEPARTMENT REVENUES							
4932 · FINANCE DEPARTMENT REVENUES	105,025	95,500	39,000	0	39,000	0	0.00%
4934 · ADMIN DEPARTMENT REVENUES	25,000	25,000	0	0	25,000	25,000	0.00%
4936 · ENGINEERING DEPARTMENT REVENUES	13,416	40,000	40,000	0	40,000	0	0.00%
4938 · HIGHWAY DEPARTMENT REVENUES	103,537	118,763	120,000	313	120,000	0	0.00%
Total 4930 · OPERATING DEPARTMENT REVENUES	246,978	279,263	199,000	313	224,000	25,000	12.56%
4960 · OTHER REVENUES							
4962 · INVESTMENT INTEREST	90,747	25,000	72,500	52,391	90,000	17,500	24.14%
4964 · OTHER INTEREST REVENUE	2,158	0	0	3,295	0	0	0.00%
4966 · OTHER REVENUES	45,899	10,000	10,000	7,768	16,000	6,000	60.00%
4968 · POLICE AUCTION	6	100	100	0	100	0	0.00%
4970 · REFUSE & RECYCLE INTEREST	4,500	4,500	4,500	0	4,500	0	0.00%
4975 · POLICE OVERTIME GRANT	0	0	0	0	0	0	0.00%
4978 · CLEAN UP BONDS	26,000	28,000	8,000	0	8,000	0	0.00%
4989 · TRANSFER IN/OTHER FUNDS	0	0	200,000	0	0	(200,000)	-100.00%
Total 4960 · OTHER REVENUES	169,310	67,600	295,100	63,454	118,600	(176,500)	-59.81%
Total Income	14,521,271	14,501,669	14,890,481	11,419,462	15,179,474	288,993	1.94%

ADMINISTRATION

The Administration budget includes the cost of the Village Administrator, the Assistant Administrator/Human Resources Director, the HR Assistant and the Capital Finance Officer.

The Village Administrator is responsible for the supervision of the overall operation of the Village and carries out the directive of the Village Board. The Administrator is responsible for preparing the initial annual budget and presenting it to the Village Board for review and approval.

The Assistant Village Administrator/Human Resources Director serves as the assistant to the Administrator and performs such duties as are assigned to her/him by the Village Administrator and acts as the Administrator during the Administrator's absence. This position is also responsible for implementing and overseeing the Village's Human Resources policies and practices including employee selection, labor relations, compensation, workers' compensation, fringe benefit programs, employee health and safety, personnel management, equal employment/affirmative action, and employee record keeping.

The HR Assistant working under the direction of the Human Resources Director and in tandem with the Finance Department is responsible for a Bi-Weekly Payroll for 160+ Employees, 27-Day Payroll for Fire Department, Federal/FICA Withholding, Deferred Compensation Administration, WRS Administration, Union Dues Administration, Child Support Administration, AFLAC Administration, HRA Administration, FSA Administration, Unemployment Administration, Health/Dental/Vision/Life Insurance, AD&D Insurance, Worker's Compensation Administration, Vacation Time Tracking, Property/Liability Insurance, Quarterly 941 Reporting, W2/1099 Reporting. This position was under Finance in the 2019 budget and has moved under Administration in 2020.

The Capital Finance Officer provides guidance to the Village Board, the Utility District and the Village Administrator relative to debt, TIDs, and financial policies.

**VILLAGE OF CALEDONIA
ADMINISTRATION**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	186,190	177,940	173,515	138,227	278,229	104,714	60.35%
5030 · PART-TIME	-	-	-	-	-	-	0.00%
5070 · SOCIAL SECURITY	13,924	13,615	13,274	10,236	21,285	8,011	60.35%
5080 · HEALTH INSURANCE	5,010	8,820	15,914	39,565	28,779	12,865	80.84%
5090 · LIFE INSURANCE	79	180	165	60	149	(16)	-9.41%
5100 · DENTAL INSURANCE	810	680	854	629	1,259	405	47.39%
5110 · RETIREMENT	5,447	5,295	10,760	4,182	8,961	(1,799)	-16.72%
Total 5000 · PERSONNEL DIRECT	211,459	206,530	214,482	192,899	338,661	124,179	57.90%
5570 · PERSONNEL MEDICAL EXAI							
	95	-	-	-	-	-	0.00%
6302 · EDUCATION/TRAINING	1,318	1,500	1,500	573	1,500	-	0.00%
6000 · AUTO & TRUCK							
6025 · MILEAGE	-	100	100	85	100	-	0.00%
Total 6000 · AUTO & TRUCK	-	100	100	85	100	-	0.00%
6400 · OFFICE							
6425 · OFFICE SUPPLIES	8,447	6,000	6,000	4,186	6,000	-	0.00%
6435 · POSTAGE	16,741	25,000	25,000	5,901	25,000	-	0.00%
6440 · PRINTING/FORMS	8,081	3,000	3,000	394	3,000	-	0.00%
Total 6400 · OFFICE	33,268	34,000	34,000	10,481	34,000	-	0.00%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	4,789	3,000	3,000	16,320	3,000	-	0.00%
6535 · MISCELLANEOUS	2,797	500	500	478	500	-	0.00%
Total 6500 · OTHER	7,586	3,500	3,500	16,797	3,500	-	0.00%
Total Expense	253,726	245,630	253,582	220,836	377,761	124,179	48.97%

ASSESSOR

The Village contracts for assessor services. The Assessor budget includes the cost of this contract. The assessor provides the following services to the Village of Caledonia:

- Maintain the Municipality's assessment roll as required pursuant to Chapter 70 of the Wisconsin Statutes, as amended from time to time.
- Provide on-site assessor hours for a total of one (1) day per week by an individual certified as Assessor II and provide on-site clerical hours for a total of twelve (12) hours.
- Perform field review as the company deems necessary on sale properties and properties for which no building permit has been issued.
- Change and keep updated property record for data and review assessments in 2018, 2019, and 2020.
- Personal property accounts are to be assessed.
- Prepare and maintain the assessment roll and coordinate with the Racine County Tax Listing offices to facilitate the transfer of assessment data and values.
- Prepare all forms as may be required by the company's duties under this agreement and file same with the appropriate units of government.
- Prepare, attend and serve as staff during the annual Open Book and Board of Review hearings. The company will also promptly and adequately follow up and respond to any appeals made at the Board of Review hearings, incorporating assessment modifications as approved.

**VILLAGE OF CALEDONIA
ASSESSOR**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
6400 · OFFICE							
6410 · COMPUTER/SUPPLIES	-	1,300	1,300	-	1,300	-	0.00%
6425 · OFFICE SUPPLIES	97	300	300	-	300	-	0.00%
6435 · POSTAGE	-	-	-	-	-	-	0.00%
Total 6400 · OFFICE	97	1,600	1,600	-	1,600	-	0.00%
6500 · OTHER							
6535 · MISCELLANEOUS	-	75	75	-	75	-	0.00%
6545 · OUTSIDE SERVICES	2,350	2,600	2,600	2,344	2,600	-	0.00%
Total 6500 · OTHER	2,350	2,675	2,675	2,344	2,675	-	0.00%
6700 · PROFESSIONAL							
6737 · OUTSIDE CONSULTANT-ASSESSOR	80,317	79,600	81,500	76,158	81,500	-	0.00%
6738 · REVALUATION	-	-	36,750	12,250	-	(36,750)	-100.00%
Total 6700 · PROFESSIONAL	80,317	79,600	118,250	88,408	81,500	(36,750)	-31.08%
Total Expense	82,763	83,875	122,525	90,752	85,775	(36,750)	-29.99%



Village of Caledonia Building Department

The Village of Caledonia Building Department serves to protect the safety of the community and residents. Primary responsibilities include issuing Building Permits and performing inspections for construction projects that include: new home construction, commercial buildings, interior remodeling, basement recreation rooms, additions, pools, decks, roofs, foundation repairs, sheds, barns and detached garages.

Village of Caledonia Staff include:

Senior Inspector for: Building, Residential Electrical, Residential Plumbing

Building Inspector for: Commercial, Residential

Electrical Inspector (P/T) for: Commercial

Plumbing Inspector (P/T) for: Commercial

Administrative Assistant for: All Commercial/Residential

Some department functions require extensive office plan review before the release of a permit. In addition, a contract with SAFEbuilt is also an option for commercial building plan reviews. On-site inspections are performed on a daily basis for building, electrical and plumbing projects that are permitted by the department. Inspections may require meeting with owners, expeditors, contractors and developers to discuss options and solutions to problems and code violations that arise during the construction process. These steps are taken through this process to ensure solid construction and meet code compliance.

The Village of Caledonia's community and residents may have questions, concerns, complaints and/or disputes in regard to the surrounding community. This may involve past/present construction projects, foreclosed properties and neighboring residents/tenants regarding their living conditions. The inspectors track, investigate and resolve these situations in a timely matter.

Several Wisconsin State mandated programs are administered through the Building Department. Wisconsin DNR Well Registration, which ensures continued drinking water quality and erosion control enforcement for continued groundwater runoff quality are enforced on a local level by the department. Builder and contractor credentials are verified by the department for every permit issued. This ensures that builders and contractors hired by Village residents are qualified and properly insured through the State of Wisconsin.

**VILLAGE OF CALEDONIA
BUILDING**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	157,385	163,200	157,710	79,828	162,886	5,176	3.28%
5020 · OVERTIME	45	-	-	2,812	4,000	-	0.00%
5030 · PART-TIME WAGES	23,550	16,480	16,480	15,150	16,000	(480)	-2.91%
5070 · SOCIAL SECURITY	13,321	13,750	13,290	7,034	14,067	777	5.85%
5080 · HEALTH INSURANCE	30,756	54,325	28,800	24,786	28,819	19	0.07%
5090 · LIFE INSURANCE	431	725	480	219	479	(1)	-0.16%
5100 · DENTAL INSURANCE	763	1,320	840	673	808	(32)	-3.84%
5110 · RETIREMENT	10,203	10,940	10,330	5,624	11,332	1,002	9.70%
Total 5000 · PERSONNEL DIRECT	236,454	260,740	227,930	136,126	238,392	10,462	4.59%
5500 · PERSONNEL INDIRECT							
5540 · UNIFORMS/CLOTHING	550	550	1,300	-	1,300	-	0.00%
5550 · TEMPORARY HELP	-	500	500	-	500	-	0.00%
Total 5500 · PERSONNEL INDIRECT	550	1,050	1,800	-	1,800	-	0.00%
6000 · AUTO & TRUCK							
6025 · MILEAGE	110	100	100	-	100	-	0.00%
Total 6000 · AUTO & TRUCK	110	100	100	-	100	-	0.00%
6400 · OFFICE							
6425 · OFFICE SUPPLIES	1,957	1,000	1,165	576	1,165	-	0.00%
6435 · POSTAGE	75	75	-	-	-	-	0.00%
Total 6400 · OFFICE	2,033	1,075	1,165	576	1,165	-	0.00%
6302 · EDUCATION/TRAINING	612	1,000	1,500	1,766	2,200	700	46.67%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	799	250	750	210	750	-	0.00%
6535 · MISCELLANEOUS	34	100	100	171	100	-	0.00%
6550 · PERMIT STICKERS	1,659	2,000	2,500	-	2,500	-	0.00%
6561 · PLAN REVIEW/INSPECTION	-	-	-	900	-	-	0.00%
Total 6500 · OTHER	2,492	2,350	3,350	1,281	3,350	-	0.00%
Total Expense	242,251	266,315	235,845	139,749	247,007	11,162	4.73%

COMMUNITY DEVELOPMENT

The Department of Community Development is responsible for assisting the leaders and citizens of Caledonia in defining and achieving their long-term vision for the community and its neighborhoods through the implementation of sound land use planning. The Department serves as the focal point for all new development proposed in the Village, and is often the first contact for landowners, realtors, and developers. The Department was created in May of 2019 and is transitioning planning and zoning services and code enforcement from Racine County to Caledonia.

The Department is responsible for Zoning Code Enforcement, working directly with landowners and businesses to remediate nonconformance issues. The Development Director coordinates with the Police, Fire, Inspection, Public Works, and Health Departments to ensure compliance with the Zoning Code.

The Department processes all land use and development requests, and manage all aspects of public review procedures. The Development Director liaises with the Plan Commission, Community Development Authority, Board of Appeals, and Standing Joint Review Board, on all aspects of Village development projects and Tax Incremental Financing District creation/amendment.

The Development Director is responsible to review all residential, commercial, and industrial building permits to ensure compliance with the Village Zoning Code.

**VILLAGE OF CALEDONIA
COMMUNITY DEVELOPMENT**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	-	-	80,000	11,945	93,901	13,901	17.38%
5020 · OVERTIME	-	-	-	-	-	-	0.00%
5030 · PART-TIME WAGES	-	-	-	-	-	-	0.00%
5070 · SOCIAL SECURITY	-	-	6,120	864	7,183	1,063	17.38%
5080 · HEALTH INSURANCE	-	-	14,000	14	20,779	6,779	48.42%
5090 · LIFE INSURANCE	-	-	250	-	159	(91)	-36.41%
5100 · DENTAL INSURANCE	-	-	560	45	538	(22)	-3.85%
5110 · RETIREMENT	-	-	5,360	782	6,338	978	18.25%
Total 5000 · PERSONNEL DIRECT	-	-	106,290	13,650	128,899	22,609	21.27%
5500 · PERSONNEL INDIRECT							
5540 · UNIFORMS/CLOTHING	-	-	-	-	-	-	0.00%
5550 · TEMPORARY HELP	-	-	-	-	-	-	0.00%
Total 5500 · PERSONNEL INDIRECT	-	-	-	-	-	-	0.00%
6000 · AUTO & TRUCK							
6025 · MILEAGE	-	-	-	-	-	-	0.00%
Total 6000 · AUTO & TRUCK	-	-	-	-	-	-	0.00%
6400 · OFFICE							
6425 · OFFICE SUPPLIES	-	-	1,165	823	1,165	-	0.00%
6435 · POSTAGE	-	-	-	-	500	500	0.00%
Total 6400 · OFFICE	-	-	1,165	823	1,665	500	42.92%
6302 · EDUCATION/TRAINING	-	-	750	-	1,000	250	33.33%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	-	-	750	-	500	(250)	-33.33%
6535 · MISCELLANEOUS	-	-	-	-	-	-	0.00%
6550 · PERMIT STICKERS	-	-	-	-	200	200	0.00%
Total 6500 · OTHER	-	-	750	-	700	(50)	-6.67%
Total Expense	-	-	108,955	14,473	132,264	23,309	21.39%

FINANCE/TREASURER

The Finance/Treasurer area is responsible for daily financial analysis, accounts payable functions, account receivable functions, coordinate with and support payroll function, annual budget administration, annual audit administration, banking/cash administration, investment functions, bank reconciliations, special assessments, storm water district accounting, parks accounting, joint park accounting, refuse/recycling accounting, capital asset tracking, cash receipts/bank deposits, weed commissioner function, debt service administration, annual tax collection, tax settlements with Racine County, questions regarding taxes, personal property tax administration, shared preparation of tax roll and coordination/administration of Racine County provided IT function.

This office is staffed by the Finance Director, the Financial/Utility Account and the Treasurer. The Treasurer position is currently vacant and will remain so through the end of the year.

In 2019, the Finance Director of nineteen years retired in January. The Treasurer also left the Village in January of 2019. The Financial/Utility Accountant was left to fulfill all duties of these three positions until the Finance Director position was filled at the end of May.

The Finance Department is looking forward to the implementation of Civic System in late 2019. This computer system implementation and chart of accounts redesign will change work flow and process dramatically for this department and will have village wide effects.

**VILLAGE OF CALEDONIA
FINANCE**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	237,166	240,695	156,990	78,844	143,317	(13,673)	-8.71%
5030 · PART-TIME	-	-	-	931	1,700	1,700	0.00%
5070 · SOCIAL SECURITY	17,036	18,415	12,042	5,957	10,964	(1,078)	-8.95%
5080 · HEALTH INSURANCE	63,719	91,115	58,850	12,394	40,206	(18,644)	-31.68%
5090 · LIFE INSURANCE	748	885	557	31	240	(317)	-56.88%
5100 · DENTAL INSURANCE	1,615	2,086	1,596	-	1,077	(519)	-32.53%
5110 · RETIREMENT	15,882	16,130	10,311	1,412	9,559	(752)	-7.29%
Total 5000 · PERSONNEL DIRECT	336,166	369,326	240,346	99,570	207,063	(33,283)	-13.85%
6302 · EDUCATION/TRAINING	2,264	2,400	2,400	305	2,400	-	0.00%
6000 · AUTO & TRUCK							
6025 · MILEAGE	-	100	100	-	-	(100)	-100.00%
Total 6000 · AUTO & TRUCK	-	100	100	-	-	(100)	(1.00)
6400 · OFFICE							
6405 · BANK CHARGES	5,361	10,000	10,000	3,697	7,000	(3,000)	-30.00%
6410 · COMPUTER/SUPPLIES	-	-	-	2,495	3,000	3,000	0.00%
6425 · OFFICE SUPPLIES	133	1,500	1,500	63	800	(700)	-46.67%
6440 · PRINTING/FORMS	-	150	150	1,563	150	-	0.00%
Total 6400 · OFFICE	5,494	11,650	11,650	7,818	10,950	(700)	-6.01%
6500 · OTHER							
6505 · BONDING	-	-	-	-	-	-	0.00%
6520 · DUES & PUBLICATIONS	1,510	540	1,600	5,266	1,600	-	0.00%
6535 · MISCELLANEOUS	-	100	100	-	100	-	0.00%
Total 6500 · OTHER	1,510	640	1,700	5,266	1,700	-	0.00%
Total Expense	345,433	384,116	256,196	112,959	222,113	(34,083)	-13.30%



Fire Department

The Caledonia Fire Department operates with 40 career cross-staffed firefighters/emergency medical technicians and one administrative assistant out of three fire stations. The department provides fire protection and emergency medical services for approximately 26,747 citizens residing between the Village of Caledonia, North Bay, and Wind Point. These communities have a combined area of 50.25 square miles.

The future goal of the Caledonia Fire Department is to meet the National Fire Protection Association Standard 1710, "Organization and Deployment of Fire Suppression Operations, EMS and Special Operations in Career Fire Departments." This standard includes having a first arriving company on scene within 4 minutes after the fire department begins to respond. Other responding fire companies should arrive within 8 minutes. Due to Caledonia's vastness, complying with the time aspects of NFPA 1710 are challenging and not often met.

The standard also requires a minimum of 15 firefighters at a residential structure fire. This ensures timely, SAFE operations to protect life, property, and firefighters. The current department staffing levels result in a minimum of ten firefighters responding to a working fire. Automatic mutual aid can provide an additional three firefighters; however, automatic aid agreements are weakening, and their response to our area is inconsistent. Compounding the problem of meeting the minimum firefighters on scenes of a working fire is our increased call volume. We are experiencing more frequently station 12 is providing emergency medical services and unavailable during working structure fires. Station 12's unavailability further drops the minimum number of firefighters and equipment we can deliver to the scene. Furthering our inability to complying with the NFPA time standards as well.

Caledonia is part of the Mutual Aid Box Alarm System (MABAS) which provides additional firefighters and equipment on request based on predetermine agreements with surrounding fire departments. Request for assistance is dependent on that community's needs at that time. There have been occasions when mutual aid departments were unable to respond or more frequently they

are delayed in responding. The distance the mutual aid departments have to respond from plays a role in how effective we can mitigate emergencies. We have mutual aid as close as South Shore, Racine, and Oak Creek, however, Wind Lake, Somers, Union Grove, Franklin, and Raymond are also on our "working still" and initial "box" alarms. Two of the last three structure fires the department responded to the community's need with only six firefighters and one command staff. Mutual aid companies were requested, but some companies were diverted to emergency medical calls in Caledonia. Short-staffed emergency scenes create delays in starting and completing essential tasks that directly impact the residents. It also increases the potential for injuries of emergency services personnel operating on the scene.

The importance of trying to comply with NFPA 1710 rests with the reason the standard was created. Its origins begin with fire deaths, property loss, and injuries that have been experienced by the community, and those that choose to protect the citizens. This is one of the standards that reduce fire death, property loss, and injuries.

I had requested in the 2019 budget process, an additional three fire personnel, the request was denied. In March of 2019, we were permitted to apply for six positions through the Staffing for Adequate Fire and Emergency Response (SAFER) grant. In the absence of the SAFER grant, the department is again requesting three additional personnel to be funded in the 2020 budget. I am asking that the Village begin planning and budgeting for an increase of staff over the next several years to provide for minimum daily staffing of 15 personnel.

**VILLAGE OF CALEDONIA
FIRE**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
5000 · PERSONNEL DIRECT							
5010 · SALARIES	2,953,398	2,895,571	3,053,570	1,478,849	2,978,459	(75,111)	-2.46%
5020 · OVERTIME	171,119	120,000	120,000	49,229	114,400	(5,600)	-4.67%
5050 · MEDICAL DIRECTOR	3,580	5,000	5,000	-	5,000	-	0.00%
5070 · SOCIAL SECURITY	230,433	233,400	246,230	112,602	230,820	(15,410)	-6.26%
5080 · HEALTH INSURANCE	653,908	722,820	633,545	318,374	616,428	(17,117)	-2.70%
5090 · LIFE INSURANCE	5,426	4,385	5,720	2,584	5,696	(24)	-0.43%
5100 · DENTAL INSURANCE	14,631	15,990	14,575	7,216	10,536	(4,039)	-27.71%
5110 · RETIREMENT	448,049	435,685	406,960	183,863	395,066	(11,894)	-2.92%
Total 5000 · PERSONNEL DIRECT	4,480,545	4,432,851	4,485,600	2,152,716	4,356,405	(129,195)	-2.88%
5500 · PERSONNEL INDIRECT							
5510 · EDUCATION BENEFITS	13,592	12,850	13,850	-	12,950	(900)	-6.50%
5520 · FIREFIGHTER TRAINING	12,058	20,000	20,000	3,484	18,500	(1,500)	-7.50%
5540 · UNIFORMS/CLOTHING	10,713	11,975	14,275	6,788	13,375	(900)	-6.30%
5570 · PERSONNEL MEDICAL EXAMS	5,927	2,000	2,000	1,390	2,000	-	0.00%
5580 · LONGEVITY	16,700	16,700	16,950	17,050	16,750	(200)	-1.18%
Total 5500 · PERSONNEL INDIRECT	58,989	63,525	67,075	28,712	63,575	(3,500)	-5.22%
6000 · AUTO & TRUCK							
6005 · AUTO REPAIRS	1,362	1,500	1,500	114	1,500	-	0.00%
6010 · BATTERIES	910	1,000	1,000	228	1,000	-	0.00%
6015 · DIESEL FUEL	19,369	16,000	17,000	9,874	13,500	(3,500)	-20.59%
6020 · GAS & OIL	6,192	5,000	6,000	3,735	6,000	-	0.00%
6040 · TIRE REPAIRS/PURCHASES	5,797	4,000	5,000	780	5,000	-	0.00%
6050 · TRUCK REPAIRS/TESTING	34,496	24,000	24,000	10,579	20,300	(3,700)	-15.42%
Total 6000 · AUTO & TRUCK	68,126	51,500	54,500	25,310	47,300	(7,200)	-13.21%
6100 · BUILDING MAINTENANCE							
6110 · BUILDING MAINTENANCE	8,236	13,000	14,000	14,783	14,000	-	0.00%
6120 · JANITORIAL SUPPLIES	2,900	4,000	4,000	2,581	4,000	-	0.00%
6130 · UTILITIES	44,107	51,000	51,000	28,068	51,000	-	0.00%
Total 6100 · BUILDING MAINTENANCE	55,243	68,000	69,000	45,432	69,000	-	0.00%
6315 · EQUIPMENT							
6340 · EQUIPMENT REPAIR	13,815	20,000	20,000	12,641	20,000	-	0.00%
6360 · TURN OUT GEAR	7,893	7,000	7,000	2,600	7,000	-	0.00%
6370 · RADIO SYSTEM	5,419	5,000	5,000	1,530	5,000	-	0.00%
6380 · SMALL EQUIPMENT	11,547	10,000	10,000	6,455	10,000	-	0.00%
Total 6315 · EQUIPMENT	38,674	42,000	42,000	23,225	42,000	-	0.00%
6400 · OFFICE							
6410 · COMPUTER/SUPPLIES	2,813	2,860	2,860	2,924	2,860	-	0.00%
6425 · OFFICE SUPPLIES	1,297	2,100	2,100	1,065	2,100	-	0.00%
6435 · POSTAGE	182	300	300	163	300	-	0.00%
6440 · PRINTING/FORMS	358	1,500	1,500	300	1,500	-	0.00%
Total 6400 · OFFICE	4,650	6,760	6,760	4,452	6,760	-	0.00%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	1,275	1,250	6,650	375	6,650	-	0.00%
6530 · MEDICAL SUPPLIES	36,076	34,000	34,000	14,856	26,200	(7,800)	-22.94%
6535 · MISCELLANEOUS	299	400	400	-	400	-	0.00%
Total 6500 · OTHER	37,649	35,650	41,050	15,231	33,250	(7,800)	-19.00%
Total Expense	4,743,876	4,700,286	4,765,985	2,295,078	4,618,290	(147,695)	-3.10%

HIGHWAY DEPARTMENT

Through dedicated employees, we will keep trying to meet the demands and provide efficient services to the citizens of Caledonia. The duties of the Highway Department are to maintain approximately 157 miles of road and right-of-ways. The scheduling of paving resurfacing and patching is done through our department as well as the maintenance of all gravel shoulders and guard rails, crack sealing asphalt, paint striping and maintaining the road signs. Our winter duties include snowplowing and salting to keep the roads in Caledonia clear and well maintained for our residents. The Highway Department also manages and maintains the compost site behind the 6922 Nicholson Road location. This site is open 3 days a week, March until November. The dropped-off yard waste is mulched and provided, free of charge, to our residents.

We work with the Engineering Department on ditch and drainage projects, culvert replacements, mowing the ditch right-of-ways and drainage district easements, and trimming the trees in the road right-of-ways.

The Parks Department also relies on us for the supervising maintenance and providing help with the heavy work and equipment when needed.

Our budget increases in overtime, diesel fuel, truck repairs, and salt all go hand-in-hand. The Highway Department budget is heavily affected by the weather. A rough winter is more expensive than a mild winter; therefore, we try to look at a 5-year average to determine where we stand in our budget. It is hard to stay in line with prices. For 2019-2020 the price for salt went up \$25.23 per/ton. We budget for 3,750 tons per year. We can make this work during an average winter, but will come up short during a rough winter.

We utilize our paving program to keep up with road maintenance, but over the years we have noticed the cost of asphalt increases are exceeding our budget increases to the point we are only getting to maintain 4 to 4.5 miles of road per year instead of 5.5 to 6 miles per year that we were maintaining in past years. At this rate, it is going to take 35 to 40 years between paving maintenance treatments for each road in the Village. This is not sustainable and we are asking the Board to consider larger increases for the paving program in the future or for an alternate way to fund road maintenance going forward.

W. R. Jacoby and Tom Lazcano

**VILLAGE OF CALEDONIA
HIGHWAY**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
5000 · PERSONNEL DIRECT							
5010 · SALARIES	928,695	960,070	976,977	484,616	997,989	21,012	2.15%
5020 · OVERTIME	21,649	40,000	40,000	25,459	40,000	-	0.00%
5030 · PART-TIME WAGES	1,520	5,400	4,050	-	4,050	-	0.00%
5070 · SOCIAL SECURITY	68,968	76,815	78,109	36,931	79,716	1,607	2.06%
5080 · HEALTH INSURANCE	261,814	287,785	267,550	136,272	267,338	(212)	-0.08%
5090 · LIFE INSURANCE	3,288	3,525	3,375	1,292	3,752	377	11.18%
5100 · DENTAL INSURANCE	6,279	6,325	6,735	3,445	6,745	10	0.15%
5110 · RETIREMENT	63,646	67,005	66,612	33,410	69,984	3,372	5.06%
Total 5000 · PERSONNEL DIRECT	1,355,860	1,446,925	1,443,408	721,424	1,469,575	26,167	1.81%
5500 · PERSONNEL INDIRECT							
5540 · UNIFORMS/CLOTHING	11,511	6,400	8,800	4,757	10,000	1,200	13.64%
5570 · PERSONNEL MEDICAL EXAMS	556	800	800	337	800	-	0.00%
Total 5500 · PERSONNEL INDIRECT	12,068	7,200	9,600	5,094	10,800	1,200	12.50%
6000 · AUTO & TRUCK							
6015 · DIESEL FUEL	45,159	40,000	50,000	35,502	50,000	-	0.00%
6020 · GAS & OIL	20,678	25,000	25,000	12,525	25,000	-	0.00%
6030 · PLOW BLADES	1,606	8,000	8,000	8,360	8,000	-	0.00%
6040 · TIRE REPAIRS/PURCHASES	7,446	18,000	18,000	4,389	18,000	-	0.00%
6045 · TRACTOR REPAIRS	3,093	8,000	8,000	-	8,000	-	0.00%
6050 · TRUCK REPAIRS	17,221	45,000	35,000	40,453	35,000	-	0.00%
6055 · WELDING RODS & GAS	1,110	2,000	2,000	396	2,000	-	0.00%
Total 6000 · AUTO & TRUCK	96,313	146,000	146,000	101,624	146,000	-	0.00%
6300 · EDUCATION							
6302 · EDUCATION & TRAINING	-	500	500	-	500	-	0.00%
Total 6300 · EDUCATION	-	500	500	-	500	-	0.00%
6315 · EQUIPMENT							
6330 · EQUIPMENT RENTAL	5,398	500	500	-	500	-	0.00%
6340 · EQUIPMENT REPAIR	20,757	35,000	20,000	5,183	20,000	-	0.00%
6370 · RADIO SYSTEM	153	1,000	1,000	-	1,000	-	0.00%
6380 · SMALL EQUIPMENT	1,200	1,750	1,750	947	6,000	4,250	242.86%
Total 6315 · EQUIPMENT	27,507	38,250	23,250	6,130	27,500	4,250	18.28%
6500 · OTHER							
6535 · MISCELLANEOUS	10,909	14,000	16,000	9,159	8,000	(8,000)	-50.00%
6548 · CONTRACTED SERVICES	-	-	-	-	8,000	8,000	0.00%
Total 6500 · OTHER	10,909	14,000	16,000	9,159	16,000	-	0.00%
7000 · ROAD MAINTENANCE							
7005 · ASPHALT SEALING	5,952	12,000	12,000	6,267	12,000	-	0.00%
7010 · DIRT	1,300	5,500	5,500	1,663	5,500	-	0.00%
7015 · PATCHING	7,093	12,000	12,000	2,288	12,000	-	0.00%
7025 · CULVERTS	7,192	10,000	-	-	-	-	0.00%
7030 · GRAVEL	11,613	12,000	17,000	3,005	17,000	-	0.00%
7035 · SIGN SHOP	13,592	14,000	15,000	4,471	15,000	-	0.00%
7040 · ROAD STRIPPING	30,445	31,000	31,000	7,260	31,000	-	0.00%
7045 · SALT & CALCIUM CHLORIDE	219,943	220,000	250,000	233,856	250,000	-	0.00%
7050 · SAND	-	1,000	1,000	-	1,000	-	0.00%
7055 · SEED/MATTING/FERTILIZER	1,233	3,500	3,500	1,115	3,500	-	0.00%
7060 · STUMP REMOVAL	988	2,500	2,500	2,250	2,500	-	0.00%
Total 7000 · ROAD MAINTENANCE	299,353	323,500	349,500	262,174	349,500	-	0.00%
Total Expense	1,802,010	1,976,375	1,988,258	1,105,607	2,019,875	31,617	1.59%

MAINTENANCE AND UTILITIES

The Maintenance and Utilities budget includes various operational accounts for the Village Hall, Highway Building and Public Safety Building. Cleaning services, telephone services and utilities are paid through this budget. In addition, the costs associated with the Village Hall motor vehicles are paid through this account.

**VILLAGE OF CALEDONIA
FACILITIES MAINTENANCE AND UTILITIES**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
6000 · AUTO & TRUCK							
6005 · AUTO REPAIRS	\$ 3,160	\$ 7,000	\$ 7,000	\$ 370	\$ 4,000	\$ (3,000)	-42.86%
6020 · GAS & OIL	\$ 4,222	\$ 5,000	\$ 5,000	\$ 494	\$ 4,000	\$ (1,000)	-20.00%
6025 · MILEAGE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total 6000 · AUTO & TRUCK	\$ 7,382	\$ 12,000	\$ 12,000	\$ 864	\$ 8,000	\$ (4,000)	-33.33%
6100 · BUILDING MAINTENANCE							
6110 · BUILDING MAINTENANCE	\$ 37,587	\$ 42,000	\$ 42,000	\$ 23,128	\$ 42,000	\$ -	0.00%
6120 · JANITORIAL SUPPLIES	\$ 473	\$ 3,000	\$ 3,000	\$ 196	\$ 3,000	\$ -	0.00%
6125 · JANITORIAL SERVICES	\$ 21,932	\$ 26,000	\$ 30,000	\$ 2,961	\$ 30,000	\$ -	0.00%
6130 · UTILITIES	\$ 51,334	\$ 52,000	\$ 47,500	\$ 39,741	\$ 47,500	\$ -	0.00%
6140 · CLEANING/MAINT. SERVICES	\$ 5,472	\$ 2,100	\$ 5,800	\$ 568	\$ 5,800	\$ -	0.00%
Total 6100 · BUILDING MAINTENANCE	\$ 116,799	\$ 125,100	\$ 128,300	\$ 66,593	\$ 128,300	\$ -	0.00%
6315 · EQUIPMENT							
6340 · EQUIPMENT REPAIR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
6380 · SMALL EQUIPMENT	\$ -	\$ 200	\$ 200	\$ 40	\$ 200	\$ -	0.00%
Total 6315 · EQUIPMENT	\$ -	\$ 200	\$ 200	\$ 40	\$ 200	\$ -	0.00%
6400 · OFFICE							
6450 · TELEPHONE	\$ 47,152	\$ 50,000	\$ 45,000	\$ 18,472	\$ 45,000	\$ -	0.00%
Total 6400 · OFFICE	\$ 47,152	\$ 50,000	\$ 45,000	\$ 18,472	\$ 45,000	\$ -	0.00%
6500 · OTHER							
6535 · MISCELLANEOUS	\$ -	\$ 150	\$ 150	\$ -	\$ 150	\$ -	0.00%
Total 6500 · OTHER	\$ -	\$ 150	\$ 150	\$ -	\$ 150	\$ -	0.00%
Total Expense	\$ 171,333	\$ 187,450	\$ 185,650	\$ 85,970	\$ 181,650	\$ (4,000)	-2.15%

MUNICIPAL COURT

The Caledonia Municipal Court is led by Honorable Judge Robert W Keller and he oversees the Court Clerk and Deputy Court Clerk. The Municipal Court processes and has jurisdiction over local ordinance and traffic citations issued by the Village of Caledonia Police Department. Court is held on Tuesdays at 3:30pm within the Village Hall. Except for juvenile hearings, all court proceedings are open to the public.

**VILLAGE OF CALEDONIA
MUNICIPAL COURT**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	46,246	45,790	47,170	33,622	50,502	3,332	7.06%
5010 · SALARIES - JUDGE	15,000	15,000	15,000	-	20,000	5,000	33.33%
5030 · PART-TIME WAGES	18,783	20,715	21,200	8,328	22,800	1,600	7.55%
5070 · SOCIAL SECURITY	5,284	6,237	6,465	2,946	7,167	702	10.86%
5080 · HEALTH INSURANCE	21,219	22,780	20,785	10,391	20,779	(6)	-0.03%
5090 · LIFE INSURANCE	73	50	50	47	54	4	8.00%
5100 · DENTAL INSURANCE	538	530	560	269	538	(22)	-3.93%
5110 · RETIREMENT	3,905	3,070	4,495	2,256	4,827	332	7.39%
Total 5000 · PERSONNEL DIRECT	111,048	114,172	115,725	57,859	126,667	10,942	9.46%
6302 · EDUCATION & TRAINING	2,289	650	2,040	1,296	2,300	260	12.75%
	2,289	650	2,040	1,296	2,300	260	12.75%
6400 · OFFICE							
6410 · COMPUTERS/SUPPLIES	-	-	8,100	7,663	8,350	250	3.09%
6425 · OFFICE SUPPLIES	9,105	7,844	750	214	750	-	0.00%
6435 · POSTAGE	-	-	-	-	-	-	0.00%
6440 · PRINTING/FORMS	-	1,700	1,000	103	1,000	-	0.00%
Total 6400 · OFFICE	9,105	9,544	9,850	7,980	10,100	250	2.54%
Total Expense	122,441	124,366	127,615	67,136	139,067	11,452	8.97%

OTHER SERVICES

The Other Services budget includes a variety of accounts. The bus contract with the Bell Urban System is through this account. The contract with the Wisconsin Humane Society for the animal shelter services is paid through this budget as in the cost of street lights in the Village. The Contingency Account is also located here. The payment to the City of Racine as part of the revenue sharing component of the Sewer Agreement is also paid out of this account.

**VILLAGE OF CALEDONIA
OTHER SERVICES**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
6500 · OTHER							
6510 · CONTINGENCY	-	-	73,608	-	63,918	(9,690)	-13.16%
6555 · STREET LIGHTS	148,916	148,500	148,500	59,473	148,500	-	0.00%
Total 6500 · OTHER	148,916	148,500	222,108	59,473	212,418	(9,690)	-4.36%
6600 · OTHER/DEBT SERVICE							
6610 · ANIMAL PROTECTION & CONTROL	16,600	18,109	12,983	6,919	13,350	367	2.83%
6664 · REVENUE SHARING - RACINE	394,885	394,885	422,898	422,898	397,985	(24,913)	-5.89%
6666 · TRANSFER TO OTHER FUNDS	-	-	-	-	-	-	0.00%
6668 · SALES/USE TAXES	1,475	5,000	5,000	-	5,000	-	0.00%
6670 · TRANSIT SYSTEM	30,400	30,400	34,500	16,450	34,500	-	0.00%
6675 · RACINE COUNTY FAIR	2,500	2,500	2,500	2,500	2,500	-	0.00%
6680 · WEED CONTROL	8,197	9,000	9,000	5,278	9,000	-	0.00%
Total 6600 · OTHER/DEBT SERVICE	454,057	459,894	486,881	454,045	462,335	(24,546)	-5.04%
Total Expense	602,973	608,394	708,989	513,518	674,753	(34,236)	-4.83%

CALEDONIA POLICE DEPARTMENT

The Village of Caledonia Police Department provides 24 hour, 7 days a week law enforcement service to the community. The department consists of 33 officers with the following breakdown; 25 Officers are assigned to the patrol unit, including five patrol sergeants. The patrol unit also contains our K-9 Louie and his handler whom currently works second shift, as this is our busiest shift. Louie is trained in drug detection, searching and patrol duties. The Detective Bureau consists of 2 general assignment detectives and one detective assigned to the Racine County Metro Drug Unit. Administratively, we currently have six personnel, including the Chief of Police, Captain of Police, Three Lieutenants and an Administrative Sergeant.

As agency size compared to our call volume and large geographical area is a constraint, it is imperative that all our officers are trained in many different areas of expertise in order to be self-sufficient. Currently our officers receive specialize training including evidence technician training, active shooter response, disaster preparedness, accident investigation, drug recognition experts, homicide and sexual assault investigations, firearms and arrest tactics, crises intervention. We will continue to push training within the agency as needs and technology are constantly changing.

2020 is expected to be a challenging year, as the community continues to develop due to business and population growth, issues such as road construction, traffic accidents and the needs and expectations of our community will continue to rise. We expect and accept these demands as an agency.

One of the goals for our department is to continue to build relationships within the community. In 2019 we took a great stride towards that as we were able to get a School Safety Officer part-time in our school district. This has been a very positive move for us and we hope to expand on this position in 2020. Another useful tool will be our Body Camera program. These cameras help to build trust within the community. Body cameras give the transparency and insurance to the citizens and the officers that we all want.

Community involvement is and will continue to be never ending. We are involved in events and programs such as: The Wisconsin Special Olympics Torch Run, Shop with a Cop and United Way as well as participating in School Safety events. Take a moment to follow the Police Officers on Social Media and see their daily interaction with the community and its children, it is obvious that our officers care about the community they serve.

**VILLAGE OF CALEDONIA
POLICE**

Expense	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
5000 · PERSONNEL DIRECT							
5010 · SALARIES	2,329,839	2,294,945	2,448,902	1,213,866	2,535,479	86,577	3.54%
5020 · OVERTIME	143,595	130,000	140,000	83,939	145,000	5,000	3.57%
5070 · SOCIAL SECURITY	184,903	188,390	200,110	96,289	191,364	(8,746)	-4.37%
5080 · HEALTH INSURANCE	540,484	596,815	524,520	269,050	505,693	(18,827)	-3.59%
5090 · LIFE INSURANCE	3,391	3,325	3,564	1,609	3,690	126	3.53%
5100 · DENTAL INSURANCE	12,546	13,175	12,950	6,458	13,307	357	2.76%
5110 · RETIREMENT	358,200	354,160	324,135	161,310	341,423	17,288	5.33%
Total 5000 · PERSONNEL DIRECT	3,572,959	3,580,810	3,654,181	1,832,521	3,735,956	81,775	2.24%
5500 · PERSONNEL INDIRECT							
5510 · EDUCATION BENEFITS	1,403	4,050	4,325	-	4,325	-	0.00%
5540 · UNIFORMS/CLOTHING	22,851	21,000	21,250	2,680	21,250	-	0.00%
5570 · PERSONNEL MEDICAL EXAMS	3,972	3,000	4,000	4,449	8,000	4,000	100.00%
5580 · LONGEVITY	8,250	7,850	8,650	6,900	8,650	-	0.00%
Total 5500 · PERSONNEL INDIRECT	36,476	35,900	38,225	14,028	42,225	4,000	10.46%
6000 · AUTO & TRUCK							
6005 · AUTO REPAIRS	21,255	25,000	22,000	8,898	22,000	-	0.00%
6010 · BATTERIES	-	-	500	-	500	-	0.00%
6020 · GAS & OIL	80,129	55,000	66,000	41,728	80,000	14,000	21.21%
6040 · TIRE REPAIRS/PURCHASES	10,087	9,000	9,000	225	9,000	-	0.00%
Total 6000 · AUTO & TRUCK	111,470	89,000	97,500	50,851	111,500	14,000	14.36%
6100 · BUILDING MAINTENANCE							
6110 · BUILDING MAINTENANCE	666	1,000	1,000	3,166	1,000	-	0.00%
6130 · UTILITIES	14,596	18,750	17,500	8,662	17,500	-	0.00%
Total 6100 · BUILDING MAINTENANCE	15,262	19,750	18,500	11,829	18,500	-	0.00%
6200 · CRIMINAL							
6210 · CRIME PREVENTION	-	500	500	541	1,000	500	100.00%
6220 · CRIMINAL INFORMATION	3,086	4,000	3,000	815	3,000	-	0.00%
6230 · FIREARMS & AMUNITION	5,665	7,000	7,000	2,536	7,000	-	0.00%
6240 · ID SUPPLIES	-	1,000	1,000	-	1,000	-	0.00%
6250 · INVESTIGATION SUPPORT	3,189	3,600	3,600	3,220	3,600	-	0.00%
6260 · PRISONERS BOARD	120	3,000	2,500	40	500	(2,000)	-80.00%
6270 · RANGE COSTS & SUPPLIES	2,425	2,000	2,000	375	1,000	(1,000)	-50.00%
Total 6200 · CRIMINAL	14,484	21,100	19,600	7,526	17,100	(2,500)	-12.76%
6300 · EDUCATION							
6302 · EDUCATION & TRAINING	16,736	15,000	18,000	7,911	20,000	2,000	11.11%
Total 6300 · EDUCATION	16,736	15,000	18,000	7,911	20,000	2,000	11.11%
6315 · EQUIPMENT							

**VILLAGE OF CALEDONIA
POLICE**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
6340 · EQUIPMENT REPAIR	153	2,400	2,400	-	2,400	-	0.00%
6370 · RADIO SYSTEM	2,686	7,500	7,500	945	7,500	-	0.00%
6380 · SMALL EQUIPMENT	3,221	2,500	2,500	2,818	2,500	-	0.00%
Total 6315 · EQUIPMENT	6,061	12,400	12,400	3,763	12,400	-	0.00%
6400 · OFFICE							
6410 · COMPUTER/SUPPLIES	2,160	-	-	-	-	-	0.00%
6420 · OFFICE EQUIPMENT/SERVICES	30,175	25,000	25,000	13,474	25,000	-	0.00%
6425 · OFFICE SUPPLIES	1,697	2,500	2,500	2,577	2,500	-	0.00%
6430 · PHOTO SUPPLIES/PROCESSING	1,591	500	1,000	290	1,000	-	0.00%
Total 6400 · OFFICE	35,623	28,000	28,500	16,341	28,500	-	0.00%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	560	800	800	1,147	800	-	0.00%
6570 · K9 SUPPLIES	-	-	2,000	407	2,000	-	0.00%
6545 · OUTSIDE SERVICES	4,679	5,000	4,000	2,415	4,000	-	0.00%
Total 6500 · OTHER	5,239	5,800	6,800	3,968	6,800	-	0.00%
Total Expense	3,814,310	3,807,760	3,893,706	1,948,739	3,992,981	99,275	2.55%

POLICE SUPPORT SERVICES

Police Support Services (PSS) consist of 2 civilian employees and is overseen by an Administrative Sergeant. They are many times the first line of communication between the public and our agency. They are responsible for a wide range of duties including being the first person a complainant or victim coming into the police department meets and speaks to, entry into NIBRS Crime Reporting (National Incident-Based Reporting System), record requests, Crime Information Bureau validations, warrant entries and customer service requests. In 2019 the role of PSS was expanded to take over duties that some of our command staff were doing, freeing up time for command staff personnel to become more involved in police department daily operations. This would include taking over all records request and property room/evidence control management duties.

The service counter is open Monday through Friday from 8am to 5pm excluding holidays.

Dispatch/911 services for the Police and Fire Department are provided by the Racine County Communications Center.

**VILLAGE OF CALEDONIA
POLICE SUPPORT**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	83,165	82,060	83,687	35,368	85,488	1,801	2.15%
5020 · OVERTIME	178	9,000	5,000	65	9,000	4,000	80.00%
5070 · SOCIAL SECURITY	5,952	6,970	6,785	3,026	7,253	468	6.90%
5080 · HEALTH INSURANCE	31,106	26,595	30,495	17,403	30,541	46	0.15%
5090 · LIFE INSURANCE	250	85	250	115	301	51	20.50%
5100 · DENTAL INSURANCE	660	705	750	360	720	(30)	-3.97%
5110 · RETIREMENT	5,506	6,100	5,810	2,743	6,382	572	9.85%
Total 5000 · PERSONNEL DIRECT	126,817	131,515	132,777	59,080	139,686	6,909	5.20%
6302 · EDUCATION & TRAINING	120	2,000	2,000	185	2,000	-	0.00%
6700 · PROFESSIONAL							
6732 · JOINT DISPATCH	537,819	537,827	537,827	391,858	485,827	(52,000)	-9.67%
Total 6700 · PROFESSIONAL	537,819	537,827	537,827	391,858	485,827	(52,000)	-9.67%
Total Expense	664,756	671,342	672,604	451,123	627,513	(45,091)	-6.70%

**VILLAGE OF CALEDONIA
PROFESSIONAL SERVICES**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5500 · PERSONNEL INDIRECT							
5590 · WORKER'S COMPENSATION	329,269	344,527	431,915	177,764	403,007	(28,908)	-6.69%
Total 5500 · PERSONNEL INDIRECT	329,269	344,527	431,915	177,764	403,007	(28,908)	-6.69%
6315 · EQUIPMENT							
6340 · EQUIPMENT REPAIR	-	1,000	-	-	-	-	0.00%
Total 6315 · EQUIPMENT	-	1,000	-	-	-	-	0.00%
6400 · OFFICE							
6410 · COMPUTER/SUPPLIES	101,307	100,000	100,000	37,759	100,000	-	0.00%
6420 · OFFICE EQUIPMENT/SERVICES	22,793	18,000	18,000	17,049	18,000	-	0.00%
6430 · SOFTWARE STORAGE/RENEWAL	-	-	-	-	47,000	47,000	0.00%
Total 6400 · OFFICE	124,099	118,000	118,000	54,808	165,000	47,000	39.83%
6700 · PROFESSIONAL							
6715 · ANNUAL AUDIT	17,175	17,500	18,125	6,324	18,125	-	0.00%
6720 · ATTORNEY	121,502	75,000	100,000	53,318	125,000	25,000	25.00%
6722 · ORDINANCE REVISION	-	-	-	-	-	-	0.00%
6724 · ZONING SERVICES - RACINE COUNTY	-	10,000	-	-	-	-	0.00%
6725 · BOARD OF REVIEW COURT RPT	45	1,500	1,500	60	1,500	-	0.00%
6730 · OPEB STUDY	-	-	6,500	-	-	(6,500)	-100.00%
6735 · MUNI ORDIN PROSECUTION	53,664	45,000	45,000	15,277	45,000	-	0.00%
6736 · COMMUNITY DEVELOPMENT AUTHORITY	20,000	20,000	47,500	3,113	47,500	-	0.00%
6760 · VILLAGE PLANNING	-	-	-	-	-	-	0.00%
6740 · POLICE & FIRE COMM. TESTING	1,772	1,800	1,800	349	1,800	-	0.00%
6741 · UNION GRIEVENCE FILING FEES	1,200	-	-	-	-	-	0.00%
6745 · PROPERTY & LIABILITY INSURANCE	216,268	200,710	84,214	202,826	211,978	127,764	151.71%
6747 · SELF-INSURED RETENTION	-	-	25,000	-	75,000	-	0.00%
6765 · OUTSIDE ENGINEERING	-	-	-	-	-	-	0.00%
6750 · SPEC. LEGAL - EMPLOYMENT	86,285	15,000	80,000	49,975	100,000	20,000	25.00%
6755 · PARK'S STUDY	-	-	-	25,000	-	-	0.00%
6760 · VILLAGE PLANNING	66,524	-	50,000	36,199	-	(50,000)	-100.00%
6770 · TID #5 PLANNING	-	-	-	46,645	-	-	0.00%
Total 6700 · PROFESSIONAL	584,436	386,510	459,639	392,441	625,903	116,264	25.29%
Total Expense	1,037,804	850,037	1,009,554	625,012	1,193,910	184,356	18.26%

PUBLIC WORKS

The Public Works Department Budget consists of 2 ½ - Full Time Employees. The positions funded by this Department Budget are 1 – Public Works Director, 1 – Engineering Technician, and ½ - Administrative Assistant (Building/Engineering).

SUMMARY OF SERVICE

The Engineering Department is responsible for reviewing the design and construction of public works improvements. This includes roads in new development areas, assisting with maintenance and rehabilitation of the Village road network, and the maintenance or replacement of existing culverts and bridges. The Engineering Department provides services to complete the Local Road Improvement Grant (biannual) and the State Road Certification (annual) to meet funding requirements of the WisDOT. The pavement rating of the road network includes an inventory and condition surveys to determine the most timely and cost effective procedures to be used to maintain the local street network. Through the Local Bridge Program, the Engineering Department has retained a consultant for replacing the Hoods Creek Road Bridge. Construction funding for the replacement of the Hoods Creek Road Bridge has been approved by the State of Wisconsin and it is expected to be replaced in 2020.

PERMIT SERVICES: The Engineering Department processes a variety of permits. Through September of 2019 the following number of permits have been reviewed and issued by the Engineering Department. Asphalt Permits – 105, Building Permits – 102, Culvert Replacements – 29, Fence Permits – 81, Land Disturbance Permits – 45, Right of Way Access Permits – 36, Road Opening Permits – 2, Utility Permits – 62, Engineer Requests and Drainage Complaints – 55, Clean-up Bond Inspections - 17

SPECIAL PROJECT SERVICES: Special Project Services are provided on projects of a special nature with staff providing services including preliminary work, project management, consultant over-view, and construction inspection. In-house engineering services are utilized and supplemented with consulting engineers as necessary when a project requires special expertise.

RECYCLING GRANT: The Engineering Department collects data on recycling and completes the Recycling Grant application and Recycling Grant Future Projection Report, which result in an annual award of approximately \$61,000.

DEVELOPMENTS: The Engineering Department performs reviews of new development within the Village of Caledonia. These reviews are Storm Water Management Plans, Site Grading & Drainage Plans, Road Plans, and Utility Plans etc. Developments that are reviewed or under review are: Auburn Hills Phase III, Homestead Acres, Parkview IV, Casey's General Store, Ross Landcare, and various CSM's.

**VILLAGE OF CALEDONIA
PUBLIC WORKS**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	175,593	177,965	176,921	90,535	186,334	9,413	5.32%
5020 · OVERTIME	3,253	1,000	1,000	2,733	2,500	1,500	150.00%
5030 · PART-TIME SALARIES	-	-	-	-	9,000	-	0.00%
5070 · SOCIAL SECURITY	12,766	13,695	13,611	6,586	15,135	1,524	11.20%
5080 · HEALTH INSURANCE	47,457	49,085	44,800	22,400	44,745	(55)	-0.12%
5090 · LIFE INSURANCE	601	440	595	273	609	14	2.37%
5100 · DENTAL INSURANCE	1,391	1,320	1,400	673	1,346	(54)	-3.85%
5110 · RETIREMENT	11,843	11,995	11,655	6,109	12,745	1,090	9.35%
Total 5000 · PERSONNEL DIRECT	252,904	255,500	249,982	129,310	272,414	22,432	8.97%
5500 · PERSONNEL INDIRECT							
5540 · UNIFORMS/CLOTHING	549	550	1,300	581	1,300	-	0.00%
Total 5500 · PERSONNEL INDIRECT	549	550	1,300	581	1,300	-	0.00%
6000 · AUTO & TRUCK							
6005 · AUTO REPAIRS	-	-	-	248	-	-	0.00%
Total 6000 · AUTO & TRUCK	-	-	-	248	-	-	0.00%
6300 · EDUCATION							
6302 · EDUCATION & TRAINING	1,161	1,000	1,000	729	1,250	250	25.00%
Total 6300 · EDUCATION	1,161	1,000	1,000	729	1,250	250	25.00%
6315 · EQUIPMENT							
6340 · EQUIPMENT REPAIR	-	100	400	3,087	400	-	0.00%
Total 6315 · EQUIPMENT	-	100	400	3,087	400	-	0.00%
6400 · OFFICE							
6410 · COMPUTERS & SUPPLIES	-	-	-	1,429	1,000	1,000	0.00%
6425 · OFFICE SUPPLIES	1,694	1,750	1,165	692	1,165	-	0.00%
Total 6400 · OFFICE	1,694	1,750	1,165	2,121	2,165	1,000	85.84%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	-	400	400	882	400	-	0.00%
6532 · BRIDGE INSPECTIONS	1,900	4,000	4,000	-	4,000	-	0.00%
6535 · MISCELLANEOUS	436	400	400	777	600	200	50.00%
6550 · PERMIT STICKERS	-	-	-	853	-	-	0.00%
6770 · TID #5 PLANNING	-	-	-	41,703	-	-	0.00%
Total 6500 · OTHER	2,336	4,800	4,800	44,216	5,000	200	4.17%
Total Expense	258,643	263,700	258,647	180,292	282,529	23,882	9.23%

VILLAGE BOARD

The Village Board consists of seven (7) elected trustees. The trustees are elected at large and serve two year terms. Approximately half of the trustees are up for election each year. The budget covers the cost of compensation for the trustees, the payment to the Racine County Economic Development Corporation (RCEDC) and various miscellaneous expenses.

**VILLAGE OF CALEDONIA
VILLAGE BOARD**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	50,601	50,600	50,600	25,300	50,600	-	0.00%
5070 · SOCIAL SECURITY	3,867	3,871	3,871	1,935	3,871	-	0.00%
5090 · LIFE INSURANCE	-	100	-	-	-	-	0.00%
5110 · RETIREMENT	1,824	2,244	1,300	515	1,300	-	0.00%
Total 5000 · PERSONNEL DIRECT	56,292	56,815	55,771	27,751	55,771	-	0.00%
6000 · AUTO & TRUCK							
6025 · MILEAGE	-	100	100	-	100	-	0.00%
Total 6000 · AUTO & TRUCK	-	100	100	-	100	-	0.00%
6500 · OTHER							
6513 · RACINE CO. ECON. DEV. CORP.	-	-	-	-	-	-	0.00%
6520 · DUES & PUBLICATIONS	-	300	300	-	300	-	0.00%
6535 · MISCELLANEOUS	3,486	3,000	3,000	-	3,000	-	0.00%
Total 6500 · OTHER	3,486	3,300	3,300	-	3,300	-	0.00%
Total Expense	59,778	60,215	59,171	27,751	59,171	-	0.00%

VILLAGE CLERK

The Village Clerk is responsible for administering elections, licensing, permits, keeper of records, responsible for village board minutes, and agendas as well as other committee and commission agendas. Administers the Board of Review, tax levy certification, posting and publications, and various day-to-day government operations.

There are two full time employees that work in the Village Clerks office. Both positions also fill in for other departments when needed and cover the front desk and switch board. The clerk's office is often the "go to" office by citizens as well as elected officials and other staff members and contracted personnel.

Elections

The Clerk's office is responsible for administering and overseeing the integrity of Elections. The budget consists of poll workers' wages, training, supplies, equipment, voting machine maintenance, ballot printing and maintaining election records. In 2020 the Village will have four (4) scheduled Elections:

- February 18th – Spring Primary (if necessary)
- April 7th – Spring Election
- August 11th – Partisan Primary
- November 3rd – General Election

This budget includes an overdue (9 years) and well deserved wage increase (\$8.50/hr. to \$10.00) for our essential and valued poll workers. It is an ongoing challenge to maintain and train people to conduct elections. Election laws are constantly changing and more and more responsibly falls on poll workers. I am pleased to say that we are blessed with people who care and do a wonderful job for the citizens of Caledonia.

This CIP also includes a proposal for Electronic Poll Books (Badger Book). The Badger Book replaces the paper poll books with a monitor and printer. It will promote great efficiency in the time it takes to check in voters, voter registration, update information, and eliminates the need for paper voter numbers by automatically assigning and printing off numbers. It also will assist in preventing issues that may be caused by human error. The Badger Book compiles all the Election Day information via a transmitter into the election software thus reducing the monies paid for reconciliation services provided by Racine County.

**VILLAGE OF CALEDONIA
VILLAGE CLERK**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	135,608	135,210	144,563	72,359	155,167	10,604	7.34%
5030 · PART - TIME	2,661	-	4,000	591	4,000	-	0.00%
5070 · SOCIAL SECURITY	10,223	10,343	11,366	5,347	12,176	810	7.13%
5080 · HEALTH INSURANCE	24,637	26,460	24,140	15,460	31,594	7,454	30.88%
5090 · LIFE INSURANCE	337	380	337	154	343	6	1.91%
5100 · DENTAL INSURANCE	545	355	567	421	545	(22)	-3.81%
5110 · RETIREMENT	9,072	9,060	9,476	4,725	9,888	412	4.34%
Total 5000 · PERSONNEL DIRECT	183,083	181,808	194,449	99,057	213,714	19,265	9.91%
6000 · AUTO & TRUCK							
6025 · MILEAGE	-	100	100	-	100	-	0.00%
Total 6000 · AUTO & TRUCK	-	100	100	-	100	-	0.00%
6300 · EDUCATION							
6302 · EDUCATION & TRAINING	-	1,000	1,000	-	1,000	-	0.00%
Total 6300 · EDUCATION	-	1,000	1,000	-	1,000	-	0.00%
6400 · OFFICE							
6415 · PUBLICATIONS	5,492	6,500	6,500	979	6,500	-	0.00%
6425 · OFFICE SUPPLIES	-	-	-	480	500	500	0.00%
6435 · POSTAGE	-	-	-	1,381	1,500	1,500	0.00%
6445 · RECORD CHECKS	2,282	3,000	3,000	1,224	3,000	-	0.00%
Total 6400 · OFFICE	7,774	9,500	9,500	4,064	11,500	2,000	21.05%
6500 · OTHER							
6520 · DUES & PUBLICATIONS	65	300	100	65	100	-	0.00%
Total 6500 · OTHER	65	300	100	65	100	-	0.00%
Total Expense	190,922	192,708	205,149	103,186	226,414	21,265	10.37%

**VILLAGE OF CALEDONIA
ELECTIONS**

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	-	-	-	270	-	-	0.00%
5030 · PART-TIME WAGES	38,880	50,000	17,000	11,554	65,000	48,000	282.35%
5110 · RETIREMENT	17	-	-	-	-	-	0.00%
Total 5000 · PERSONNEL DIRECT	38,896	50,000	17,000	11,824	65,000	48,000	282.35%
6000 · AUTO & TRUCK							
6025 · MILEAGE	313	500	500	65	500	-	0.00%
Total 6000 · AUTO & TRUCK	313	500	500	65	500	-	0.00%
6300 · EDUCATION							
6302 · EDUCATION & TRAINING	-	1,000	1,000	-	-	(1,000)	-100.00%
Total 6300 · EDUCATION	-	1,000	1,000	-	-	(1,000)	-100.00%
6315 · EQUIPMENT							
6340 · EQUIPMENT REPAIR	-	1,500	5,700	5,621	5,700	-	0.00%
6380 · SMALL EQUIPMENT	84	1,800	1,800	-	2,000	200	11.11%
Total 6315 · EQUIPMENT	84	3,300	7,500	5,621	7,700	200	2.67%
6400 · OFFICE							
6415 · NOTIFICATION	841	2,300	1,050	3,378	5,700	4,650	442.86%
6425 · OFFICE SUPPLIES	1,264	1,000	500	12	1,000	500	100.00%
6440 · PRINTING/FORMS	19,871	20,000	10,000	8,203	18,000	8,000	80.00%
Total 6400 · OFFICE	21,976	23,300	11,550	11,592	24,700	13,150	113.85%
6500 · OTHER							
6535 · MISCELLANEOUS	200	1,000	500	-	500	-	0.00%
Total 6500 · OTHER	200	1,000	500	-	500	-	0.00%
Total Expense	61,469	79,100	38,050	29,102	98,400	60,350	158.61%

VILLAGE OF CALEDONIA DEBT SERVICE

DEBT SERVICE	Actual 2017	Actual 2018	Budget 2019	Actual 06/30/19	Estimated 2019	Budget 2020	Variance 2019/2020	Variance 2019/2020
Income								
4120 - BOND OBLIGATION LEVY	1,327,458	1,177,274	1,294,764	1,294,764	1,453,057	1,453,057	158,293	12.23%
4121 - BOND OBLIGATION LEVY - TID 4	250,000	500,000	750,000	750,000	1,000,000	1,000,000	250,000	33.33%
4122 - FUND BALANCE	-	-	-	-	-	-	-	0.00%
4123 - SPECIAL ASSESSMENTS	59,452	23,380	-	20,162	20,162	-	-	0.00%
4130 - OPERATING TRANSFER	-	-	-	-	-	-	-	0.00%
4650 - OTHER REVENUES	-	-	-	-	-	-	-	0.00%
4990 - PROCEEDS - REFUNDING CAP INT	-	-	-	-	-	-	-	0.00%
Total Income	1,636,910	1,700,654	2,044,764	2,064,926	2,473,219	2,453,057	408,293	24.94%
Expense								
6640 - DEBT INTEREST	247,213	205,021	274,764	139,754	281,410	312,220	37,456	13.63%
6645 - DEBT INTEREST - TID 4	250,000	500,000	750,000	-	750,000	1,000,000	250,000	33.33%
6650 - DEBT PRINCIPAL	1,172,245	1,038,813	1,020,000	1,020,000	1,020,000	1,145,000	125,000	12.25%
Total Expense	1,669,458	1,743,833	2,044,764	1,159,754	2,051,410	2,457,220	412,456	20.17%
Net Income	(32,548)	(43,179)	-	905,172	421,809	(4,163)	(4,163)	0.00%

**VILLAGE OF CALEDONIA
CAPITAL PROJECTS FUND - 2020**

TAX LEVY		1,265,000
TRANSFER FROM OTHER FUNDS		145,000
REVENUE FROM SALE OF FIXED ASSETS		<u>18,500</u>
TOTAL REVENUES		<u>1,428,500</u>

ADMINISTRATION

VILLAGE OPERATING SOFTWARE	36,540	
COMPUTER SYSTEM UPGRADES	<u>10,000</u>	
		46,540

VILLAGE CLERK

ELECTRONIC POLL BOOKS	<u>21,000</u>	
		21,000

COMMUNITY DEVELOPMENT

SUV	<u>25,000</u>	
		25,000

HIGHWAY DEPT

PICK UP	30,000	
PLOW TRUCK	210,000	
ASPHALT PROJECTS	<u>675,000</u>	
		915,000

FIRE DEPARTMENT

AMBULANCE	120,000	
EXTRICATION STRUTS	5,000	
STATION #10 ASPHALT REPAIRS	<u>12,500</u>	
		137,500

POLICE DEPT

4 FORD POLICE SUV	145,000	
4 SQUAD CHANGEOVERS	29,100	
4 SQUAD COMPUTERS TOUGHBOOKS	14,000	
2 HD SQUAD CAMERAS	6,460	
1 MOBILE RADIO	3,900	
25 BODY WORN CAMERAS	35,000	
1 COMPUTER SERVER	<u>50,000</u>	
		283,460

TOTAL EXPENDITURES	<u>1,428,500</u>
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NET POSITION	<u>0</u>
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VILLAGE OF CALEDONIA CAPITAL PROJECTS

	Actual 2017	Budget 2018	Hwy Garage 2018	Actual 2018	Budget 2019	Actual 063019	Budget 2020	Variance 2019/2020	Variance 2019/2020
Income									
4110 · TAX LEVY	1,259,335	1,162,742	-	1,162,742	1,223,789	1,223,789	1,265,000	41,211	3.37%
4120 · BOND PROCEEDS	-	2,500,000	3,315,000	3,289,596	750,000	-	-	(750,000)	-100.00%
4125 · VILLAGE SHARE	-	-	169,716	-	-	-	-	-	0.00%
4130 · USE OF FUND BALANCE	371,834	103,408	436,000	429,515	-	-	-	-	0.00%
4131 · TRANSFER FROM OTHER FUNDS	-	-	-	-	-	-	145,000	145,000	0.00%
4132 · PARK IMPACT FEES	-	75,000	-	-	-	-	-	-	0.00%
4135 · OTHER INCOME	413,383	-	-	25,864	-	-	-	-	0.00%
4138 · INTEREST INCOME	-	-	-	22,156	-	9,903	-	-	0.00%
4139 · DIVIDEND INCOME	-	-	-	-	-	18,194	-	-	0.00%
4140 · LRIP GRANT	64,657	-	-	69,850	-	-	-	-	0.00%
4141 · SALE OF FIXED ASSETS	-	-	-	-	-	-	18,500	18,500	0.00%
4145 · PREMIUM ON ISSUANCE OF BONDS	-	-	-	115,836	-	-	-	-	0.00%
Total Income	2,109,209	3,841,150	3,920,716	5,115,559	1,973,789	1,251,886	1,428,500	(545,289)	
Expense									
6120 · VILLAGE ADMIN									
6120 · MOTORIZED VEHICLES	-	-	-	-	-	32,061	-	-	0.00%
Total 6150 · VILLAGE CLERK	-	-	-	-	-	32,061	-	-	0.00%
6150 · VILLAGE CLERK									
6155 · VOTING MACHINES/POLLBOOKS	58,355	-	-	-	-	-	21,000	21,000	0.00%
Total 6150 · VILLAGE CLERK	58,355	-	-	-	-	-	21,000	21,000	0.00%
6200 · ENGINEERING									
6215 · MOTORIZED VEHICLES	33,199	40,000	-	37,574	-	-	-	-	0.00%
Total 6200 · ENGINEERING	33,199	40,000	-	37,574	-	-	-	-	0.00%
6250 · BUILDING DEPARTMENT									
6220 · EQUIPMENT - MOTORIZED	-	-	-	-	32,000	-	-	(32,000)	0.00%
6300 · FIRE DEPARTMENT									
6310 · FIRE EQUIPMENT	215,336	102,000	-	117,354	215,000	227,805	5,000	(210,000)	0.00%
6320 · EQUIPMENT - MOTORIZED	237,000	-	-	-	75,000	56,168	120,000	45,000	0.00%
6330 · BUILDING IMPROVEMENTS	4,980	22,000	-	27,568	-	4,845	12,500	12,500	0.00%
6340 · COMPUTERS	-	-	-	-	-	4,473	-	-	0.00%
Total 6300 · FIRE DEPARTMENT	457,316	124,000	-	144,922	290,000	293,291	137,500	(152,500)	0.00%
6400 · HIGHWAY									
6410 · ROAD IMPROVEMENTS	610,313	600,000	-	607,523	625,000	120,040	675,000	50,000	0.00%
6415 · THREE MILE ROAD	-	-	-	-	750,000	-	-	(750,000)	0.00%
6420 · EQUIPMENT - MOTORIZED	206,228	223,000	-	200,819	-	72,992	240,000	240,000	0.00%
6430 · BUILDING IMPROVEMENTS	219,905	2,500,000	3,920,716	1,670,644	40,000	3,053,821	-	(40,000)	0.00%
6440 · BOND ISSUANCE COSTS	-	-	-	43,743	-	-	-	-	0.00%
Total 6400 · HIGHWAY	1,036,446	3,323,000	3,920,716	2,522,729	1,415,000	3,246,853	915,000	(500,000)	0.00%
6510 · PARK IMPROVEMENTS	-	75,000	-	49,618	-	9,024	-	-	
6700 · TRANSFER TO OTHER FUNDS	25,639	-	-	-	-	-	-	-	
6600 · POLICE DEPARTMENT									
6605 · FIREARMS & TASERS	4,636	-	-	41,112	-	-	-	-	0.00%
6610 · POLICE EQUIPMENT	19,142	76,650	-	29,997	6,468	-	24,360	17,892	0.00%
6620 · EQUIPMENT - MOTORIZED	129,226	202,500	-	206,126	136,907	53,882	174,100	37,193	0.00%
6640 · SERVER/COMPUTER	34,880	-	-	7,963	50,845	-	50,000	(845)	0.00%
6650 · BODY WORN CAMERAS	-	-	-	-	-	-	35,000	35,000	0.00%
Total 6600 · POLICE DEPARTMENT	187,883	279,150	-	285,198	194,220	53,882	283,460	89,240	0.00%
6900 · VILLAGE EQUIPMENT									
6910 · FURNITURE	-	-	-	-	-	9,459	-	-	0.00%
6638 · VILLAGE OPERATING SOFTWARE	-	-	-	-	32,569	27,126	26,540	(6,029)	0.00%
6640 · COMPUTERS	-	-	-	-	10,000	9,994	20,000	10,000	0.00%
6940 · EQUIPMENT - MOTORIZED	23,365	-	-	-	-	-	25,000	25,000	0.00%
Total 6900 · VILLAGE EQUIPMENT	23,365	-	-	-	42,569	46,579	71,540	28,971	0.00%
Total Expense	1,822,202	3,841,150	3,920,716	3,040,041	1,973,789	3,681,690	1,428,500	(545,289)	
Net Income	287,006	-	-	2,075,518	-	(2,429,804)	-	-	

VILLAGE OF CALEDONIA TID #1

Ordinary Income/Expense	2009 - 2017	2018	063019	2019	2019	2020
	ACTUAL	ACTUAL	ACTUAL	Estimate	BUDGET	BUDGET
Income						
4150 - BOND PROCEEDS	-	200,057	-	-	-	-
4160 - PP Aid	-	-	-	358	358	358
4175 - PREMIUM LONG TERM DEBT	-	7,639	-	-	-	-
4190 - TAX INCREMENTS	186,257	111,935	111,497	111,497	113,055	111,599
4193 - COMPUTER AID	8,272	372	376	376	382	388
Total Income	194,529	320,004	111,873	112,231	113,795	112,345
Expense						
6120 - AUDIT EXPENSE	3,453	1,630	151	1,650	156	1,700
6130 - CAPITAL EXPENDITURES	19,496	200,900	150	150	150	150
6185 - ALLOCATED COSTS FROM TID #4	1,170,848	3,007	-	3,100	-	3,200
Total Expense	1,193,797	205,537	301	4,900	306	5,050
	(999,268)	114,467	111,572	107,331	113,489	107,295
7110 - DEBT SERVICE - PRINCIPAL	-	-	-	75,000	-	75,000
7120 - INTEREST - LONG TERM DEBT	-	28,553	2,810	32,906	6,435	31,641
Total Other Expense	-	28,553	2,810	107,906	6,435	106,641
NET INCOME	(999,268)	85,914	108,763	(575)	107,055	654

VILLAGE OF CALEDONIA TID #3

	2011 - 2017	2018	063019	2019	2018	2019	2020
	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	BUDGET	BUDGET	BUDGET
Income							
4150 · BOND PROCEEDS	3,090,710	-	-	272,796	-	-	-
4160 · PP Aid	-	-	413	413	-	413	413
4170 · INVESTMENT INCOME	2,782	553	364	700	-	-	1,000
4190 · TAX INCREMENTS	457,192	134,696	134,098	134,098	132,000	135,014	183,471
4193 · COMPUTER AID	88,460	18,895	-	19,173	2,300	19,178	-
Total Income	3,639,144	154,144	134,875	427,180	134,300	154,606	184,884
Expense							
6110 · ADMIN COSTS	750	325	350	5,000	500	500	5,500
6120 · AUDIT EXPENSE	7,353	2,630	461	3,000	3,500	2,709	3,100
6130 · CAPITAL EXPENDITURES	172,919	222,139	-	272,946	-	-	150
6135 · PAY-GO DEV. PAYMENTS	24,034	1,465	476	476	20,000	20,000	33,478
6160 · PROFESSIONAL SERVICES	621,830	77,468	14,603	25,000	3,500	3,500	5,000
6165 · RCEDC COMMUNITY DEVELOPMENT	173,163	20,000	5,000	20,000	16,500	16,500	17,500
6170 · ROAD IMPROVEMENTS	2,313,001	-	-	-	-	-	-
6175 · EASEMENT PURCHASE	48,851	-	-	-	-	-	-
Total Expense	3,361,903	324,027	20,889	326,422	44,000	43,209	64,728
Net Ordinary Income	277,241	(169,883)	113,986	100,758	90,300	111,397	120,156
Other Income/Expense							
Other Expense							
7120 · INTEREST - DEBT SERVICE	234,208	89,348	44,674	89,348	89,348	89,348	89,347
Total Other Expense	234,208	89,348	44,674	89,348	89,348	89,348	89,347
Net Income	43,033	(259,230)	69,312	11,410	953	22,049	30,809

VILLAGE OF CALEDONIA TID #4

	Actual 2013-2017	Actual 2018	063019 ACTUAL	2019 ESTIMATE	2018 BUDGET	2019 BUDGET	2020 BUDGET
Income							
4120 · SPECIAL ASSESSMENTS	688,560	84,847	-	11,694	704,944	13,494	11,000
4150 · BOND PROCEEDS	21,163,744	8,500,347	-	-	-	-	2,300,000
4155 · BOND PROCEEDS - TAXABLE	8,969,100	-	-	-	-	-	-
4156 · TRANSFER FROM UTILITIES	-	-	1,352,681	1,365,681	-	-	-
4160 · EXEMPT PP AID	18,621	1,934	633	633	-	633	633
4164 · PRINCIPAL FROM TID #4	-	-	-	75,000	-	91,667	75,000
4165 · INTEREST FROM TID #1	-	28,553	-	26,378	-	32,178	24,203
4170 · INVESTMENT INCOME	82,520	65,588	30,262	33,262	20,000	22,107	10,000
4175 · RACINE WATER UTILITY	1,318,661	-	-	-	-	-	-
4180 · TAX LEVY - DEBT SERVICE FUND	250,000	500,000	-	750,000	500,000	750,000	1,000,000
4190 · TAX INCREMENTS	17,715	197,856	308,543	308,543	304,668	318,561	392,648
4193 · COMPUTER AID	-	-	-	1,963	-	1,963	1,992
4200 · PREMIUM - ISSUANCE OF BONDS	-	305,821	-	-	15,000	-	-
Total Income	32,508,921	9,684,946	1,692,120	2,573,154	1,544,612	1,230,603	3,815,476
Expense							
6110 · ADMIN COSTS	300	26,402	1,150	26,950	85,000	85,000	30,000
6120 · AUDIT EXPENSE	14,500	2,630	461	3,050	2,000	3,000	3,500
6125 · BOND ISSUANCE COST	-	115,327	-	-	-	-	-
6130 · CAPITAL EXPENDITURES	11,341,505	2,712,117	2,332,339	3,044,117	647,500	2,750,000	2,500,000
6131 · CAP EXPEND - MT. PLEASANT	3,500,000	3,800,000	-	-	-	-	-
6132 · CAP EXPEND - RACINE	1,772,537	-	-	-	244,130	-	-
6135 · DEVELOPER PAYMENTS - TAXABLE	2,757,645	620,015	-	126,000	-	-	-
6136 · DEVELOPER PAYMENTS - TAX EXEMPT	-	1,846,436	672,589	672,589	-	-	-
6155 · FINANCIAL ADVISOR	16,737	27,702	-	-	-	-	-
6160 · PROFESSIONAL SERVICES	2,787,955	734,594	174,841	274,841	161,875	100,000	100,000
6165 · RCEDC COMMUNITY DEVELOPMENT	51,364	20,000	10,000	20,000	30,000	30,000	21,000
6170 · ROAD IMPROVEMENTS	750	-	-	-	-	-	-
6175 · RELOCATION ORDER (EASEMENTS)	-	14,800	-	-	-	-	-
6185 · COSTS ALLOCATED TO TID #1	(1,170,848)	-	-	-	-	-	-
6180 · SIGNAGE/LIGHTING	1,612	-	-	-	-	-	-
Total Expense	21,074,056	9,920,023	3,191,380	4,167,547	1,170,505	2,968,000	2,654,500
Net Ordinary Income	11,434,865	(235,078)	(1,499,261)	(1,594,393)	374,107	(1,737,397)	1,160,976
Other Income/Expense							
Other Expense							
7110 · DEBT SERVICE - PRINCIPAL	5,754,718	15,581	16,087	16,087	15,581	16,087	16,610
7120 · DEBT SERVICE - INTEREST	1,266,065	730,756	492,734	1,021,458	729,123	1,075,490	1,060,850
Total Other Expense	7,020,784	746,336	508,821	1,037,545	744,704	1,091,577	1,077,460
Net Other Income	-	-	-	-	-	-	-
Net Income	4,414,081	(981,414)	(2,008,082)	(2,631,937)	(370,597)	(2,828,974)	83,516

VILLAGE OF CALEDONIA FOUR MILE OVERPASS

	Actual 2015-2017	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Estimated 2019	Budget 2020
Income							
4010 · WE ENERGIES	1,800,000	600,000	600,000	600,000	-	600,000	600,000
Total Income	1,800,000	600,000	600,000	600,000	-	600,000	600,000
Other Income/Expense							
Other Expense							
6100 · ROADWAY EXPENDITURES	2,670	-	-	-	-	-	-
7110 · PRINCIPAL - DEBT SERVICE	1,200,000	400,000	400,000	400,000	400,000	400,000	400,000
7120 · INTEREST - DEBT SERVICE	570,419	175,806	175,806	166,556	85,778	166,566	156,056
Total Other Expense	1,773,089	575,806	575,806	566,556	485,778	566,566	556,056
Net Income	26,911	24,194	24,194	33,444	(485,778)	33,434	43,944

VILLAGE OF CALEDONIA - RECYCLING FUND

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	
RECYCLING							
Income							
4310 · RECYCLING GRANT REVENUES	60,899	61,000	61,000	67,370	68,000	7,000	11.48%
4315 · RECYCLING PICK-UP FEES	486,116	475,800	486,169	-	506,990	20,821	4.28%
4330 · RECYCLED MATERIAL REVENUES	-	-	-	-	-	-	0.00%
4340 · RECYCLING MISC. REVENUES	-	2,000	2,000	-	-	(2,000)	-100.00%
FUND BALANCE APPLIED	-	420	-	-	-	-	0.00
Total Income	547,015	539,220	549,169	67,370	574,990	25,821	(0.84)
Expense							
6210 · RECYCLING PROGRAM EXPENDITURES	380,411	375,000	394,169	180,938	357,419	(36,750)	-9.32%
6213 · RACINE HAZARDOUS WASTE	39,600	39,600	39,600	39,600	39,600	-	0.00%
6215 · HIGHWAY DEPT. EXPENDITURES	62,646	98,500	98,500	-	98,500	-	0.00%
6240 · INTEREST EXPENSE	1,500	1,000	1,000	-	1,000	-	0.00%
6255 · YARD WASTE SITE LEASE	2,800	2,500	2,500	3,775	2,500	-	0.00%
6256 · YARD WASTE SITE WASTE EXPENSES	-	-	-	-	62,000	62,000	0.00%
6258 · YARD WASTE SITE ATTENDANT	8,878	8,000	8,000	3,371	8,571	571	7.14%
6260 · ALLOCATED ADMIN. COSTS	3,500	3,500	3,500	-	3,500	-	0.00%
6265 · AUDIT EXPENSE	535	1,900	1,900	169	1,900	-	0.00%
Total Expense	499,870	530,000	549,169	227,853	574,990	25,821	(0.02)
Net Income	47,145	9,220	-	(160,483)	-	-	(0.82)
		9,150	9,173		9,218	45	0.49%
		52	53		55	2	3.77%
		475,800	486,169		506,990	90	0.00

VILLAGE OF CALEDONIA - REFUSE FUND

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	
Income							
4320 · REFUSE PICK-UP FEES	934,524	930,750	934,626	-	957,632	966,840	103.45%
FUND BALANCE APPLIED	-	-	32,424	-	-	(32,424)	(1.00)
Total Income	934,524	930,750	967,050	-	957,632	934,416	0.03
Expense							
6230 · REFUSE PROGRAM EXPENDITURES	922,537	922,250	960,000	463,109	947,551	966,840	100.71%
6240 · INTEREST EXPENSE	3,000	3,000	3,000	-	3,000	3,000	100.00%
6250 · YARD WASTE SITE EXPENDITURES	-	-	-	-	-	-	0.00%
6260 · ALLOCATED ADMIN. COSTS	3,500	3,500	3,500	-	3,500	3,500	100.00%
6265 · AUDIT EXPENSE	535	2,000	550	169	550	550	100.00%
Total Expense	929,572	930,750	967,050	463,278	954,601	973,890	4.01
Net Income	4,952	-	-	(463,278)	3,031	(39,474)	(3.97)
		9,125	9,163		9,208	45	0.49%
		102	102		104	2	1.96%
	-	930,750	934,626	-	957,632	90	0.00

CALEDONIA/MT. PLEASANT JOINT PARK

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	
Income							
4610 · MT. PLEASANT CONTRIBUTION	70,000	70,000	70,000	70,000	70,000	-	0%
4615 · CALEDONIA CONTRIBUTION	70,000	70,000	70,000	40,000	70,000	-	0%
4625 · RENT INCOME	16,418	18,500	21,000	7,665	21,000	-	0%
4650 · SPECIAL EVENTS INCOME	-	-	5,000	-	5,000	-	0%
4630 · INTEREST INCOME	47	-	-	44	-	-	0%
Total Income	156,466	158,500	166,000	117,709	166,000	-	0%
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	45,856	47,709	52,587	22,521	52,587	-	0%
5015 · PART TIME WAGES	9,888	9,500	9,500	-	17,360	7,860	83%
5070 · SOCIAL SECURITY	3,958	4,376	4,750	1,644	5,351	601	13%
5080 · HEALTH INSURANCE	21,219	22,780	20,783	6,711	20,783	-	0%
5090 · LIFE INSURANCE	60	75	60	17	150	90	150%
5095 · UNEMPLOYMENT	3,967	2,250	2,250	3,037	2,250	-	0%
5100 · DENTAL INSURANCE	538	530	560	135	538	(22)	-4%
5110 · RETIREMENT	3,070	3,196	3,444	778	3,444	(0)	0%
5120 · WORKER'S COMP	2,993	2,250	2,250	-	3,574	1,324	59%
Total 5000 · PERSONNEL DIRECT	91,549	92,667	96,184	34,842	106,037	9,853	301%
6000 · ADMINISTRATION							
6010 · BOND TREASURER	-	100	100	-	100	-	0%
6020 · CLERICAL SUPPLIES	933	500	1,500	59	1,500	-	0%
6035 · PROPERTY/LIABILITY INSURANCE	2,318	2,000	2,000	-	1,500	(500)	-25%
Total 6000 · ADMINISTRATION	3,251	2,600	3,600	59	3,100	(500)	-25%
6200 · IMPROVEMENTS							
6230 · CAPITAL PURCHASES	1,800	2,000	-	-	-	-	0%
Total 6200 · IMPROVEMENTS	1,800	2,000	-	-	-	-	0%
6300 · MAINTENANCE							
6310 · BUILDING MAINTENANCE	6,693	5,389	5,389	9,749	6,800	1,412	26%
6315 · GROUNDS MAINTENANCE	18,724	16,373	20,000	3,705	18,000	(2,000)	-10%
6320 · MAINTENANCE SUPPLIES	2,685	3,566	3,566	2,118	3,550	(16)	0%
6340 · MACHINE & SUPPLIES	4,580	4,277	8,000	2,769	8,000	-	0%
6350 · RECREATION SUPPLIES	820	1,277	1,277	45	1,000	(277)	-22%
6360 · SPECIAL EVENTS	1,925	1,000	5,000	283	2,000	(3,000)	-60%
Total 6300 · MAINTENANCE	35,427	31,882	43,232	18,668	39,350	(3,882)	-66%
6400 · SERVICES							
6410 · ELECTRIC SERVICE	9,544	6,500	7,500	2,861	7,500	-	0%
6415 · WPRA CONFERENCE/EDUCATION	692	700	700	-	700	-	0%
6420 · NATURAL GAS	1,084	1,850	1,850	1,398	1,850	-	0%
6430 · SEWER SERVICE	1,809	2,000	2,000	455	2,000	-	0%
6435 · STORM WATER CHARGES	-	2,500	2,500	-	2,500	-	0%
6440 · TELEPHONE SERVICE	1,770	2,850	2,850	618	2,850	-	0%
Total 6400 · SERVICES	14,900	16,400	17,400	5,333	17,400	-	0%
Total Expense	146,926	145,548	160,415	58,902	165,887	5,471	210%
Net Income	9,540	12,952	5,585	58,806	113	(5,471)	-210%

**VILLAGE OF CALEDONIA
MEMORIAL PARK**

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	
Income							
4005 · TAX LEVY	12,500	12,500	12,500	12,500	12,500	11,000	88.00%
4010 · CEMETERY FEES	300	1,600	1,600	1,865	1,600	3,000	187.50%
4020 · INTEREST INCOME	16	50	26	9	26	20	76.92%
Total Income	12,816	14,150	14,126	14,374	14,126	14,020	3.52
Expense							
6010 · SALARY EXPENSE	5,200	5,200	5,200	-	5,200	5,200	100.00%
6015 · FICA EXPENSE	398	400	400	-	400	400	100.00%
6017 · WRS EXPENSE	348	364	340	-	340	340	100.00%
6020 · ELECTRICAL SERVICE	176	150	150	85	150	150	100.00%
6040 · MAINTENANCE EXPENDITURES	8,150	8,036	8,036	1,767	8,036	7,930	98.68%
Total Expense	14,272	14,150	14,126	1,852	14,126	14,020	4.99
Net Income	(1,456)	-	-	12,522	-	-	(1.46)

**VILLAGE OF CALEDONIA
PARKS ENTERPRISE**

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	
Income							
4010 · CLEAN UP ESCROW	25	100	100	1,125	100	-	0.00%
4610 · CALEDONIA LEVY	5030 · PAR	70,800	75,800	75,800	66,300	(9,500)	-12.53%
4635 · PICNIC FEES - RENTAL	4,509	5,000	5,000	5,275	8,800	3,800	76.00%
4665 · INTEREST INCOME	101	-	79	73	100	21	26.02%
4670 · OTHER INCOME	-	1,500	1,500	-	1,500	-	0.00%
4700 · ADVERTISING	22,075	1,200	8,400	8,200	8,400	-	0.00%
4710 · FUNDRAISERS	4,053	-	-	250	-	-	0.00%
4725 · SPORTS LEAGUES	6,067	8,800	6,000	-	6,000	-	0.00%
4780 · USE OF FUND BALANCE	-	-	-	-	18,000	18,000	0.00%
4800 · GENERAL FUND TRANSFER	14,000	14,000	18,000	-	18,000	-	0.00%
Total Income	50,829	101,400	114,879	90,723	127,200	12,321	
Expense							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	31,054	29,820	36,462	26,188	38,610	2,148	5.89%
5015 · SALARIES - PART-TIME	1,520	2,800	1,800	805	2,000	200	11.11%
5030 · SALARIES - SEASONAL - PARKS	-	3,000	3,000	-	17,400	14,400	480.00%
5070 · SOCIAL SECURITY	2,175	2,285	3,157	1,862	4,434	1,277	40.45%
5080 · HEALTH INSURANCE	21,219	17,550	17,500	11,415	17,500	-	0.00%
5090 · LIFE INSURANCE	162	100	157	85	180	23	14.47%
5100 · DENTAL INSURANCE	538	-	538	314	538	(0)	-0.08%
5110 · RETIREMENT	2,079	2,000	2,390	1,557	3,778	1,388	58.08%
5120 · WORKERS COMP	-	-	-	-	-	-	0.00%
Total 5000 · PERSONNEL DIRECT	58,748	57,555	65,005	42,226	84,440	19,435	
6000 · AUTO & TRUCK							
6005 · AUTO REPAIRS	2,252	400	400	-	400	-	0.00%
6015 · DIESEL FUEL	-	-	300	-	300	-	0.00%
6020 · GAS & OIL	1,330	900	1,500	1,161	1,500	-	0.00%
Total 6000 · AUTO & TRUCK	3,582	1,300	2,200	1,161	2,200	-	
6200 · EQUIPMENT							
6210 · EQUIPMENT RENTAL	-	200	200	100	200	-	0.00%
6220 · MACHINERY REPAIR	-	200	200	-	200	-	0.00%
6230 · BASEBALL EQUIPMENT	557	-	750	-	750	-	0.00%
6240 · GENERAL SPORTS EQUIPMENT	1,420	1,000	200	188	200	-	0.00%
6250 · PLAYGROUND EQUIPMENT	4,957	1,000	2,500	3,436	2,500	-	0.00%
6260 · OTHER EQUIPMENT	603	4,945	400	-	400	-	0.00%
Total 6200 · EQUIPMENT	7,538	7,345	4,250	3,724	4,250	-	
6300 · MAINTENANCE							
6315 · GROUNDS MAINTENANCE	1,793	3,000	5,000	6,197	5,000	-	0.00%
6320 · JANITORIAL SUPPLIES	102	400	400	532	400	-	0.00%
6330 · UTILITIES	10,514	5,500	9,000	4,904	9,000	-	0.00%
6335 · UTILITIES - CONCESSION STAND	1,325	1,200	600	241	600	-	0.00%
6340 · CONTRACTED SERVICES - MOWING	10,800	15,800	10,800	-	10,800	-	0.00%
6350 · BUILDING MAINTENANCE	5,630	1,400	5,000	1,242	5,000	-	0.00%
6355 · PIER MAINTENANCE	-	100	-	-	-	-	0.00%
6360 · BALL DIAMONDS	329	2,000	2,000	423	2,000	-	0.00%

**VILLAGE OF CALEDONIA
PARKS ENTERPRISE**

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	
6370 · SIGNS	-	500	-	-	-	-	0.00%
Total 6300 · MAINTENANCE	30,490	29,900	32,800	13,539	32,800	-	
6400 · OFFICE							
6425 · OFFICE SUPPLIES	-	100	100	59	100	-	0.00%
6440 · PRINTING/FORMS	25	-	25	-	25	-	0.00%
6445 · ADVERTISING/SIGNAGE	-	1,200	400	-	400	-	0.00%
Total 6400 · OFFICE	25	1,300	525	59	525	-	
6500 · SPORTS & LEAGUES							
6510 · PRINTING/FORMS	-	2,000	50	-	50	-	0.00%
6520 · ADVERTISING SIGNS	9,492	-	2,500	1,630	2,500	-	0.00%
6530 · MISCELLANEOUS	-	-	430	430	435	5	1.24%
6560 · ADVERTISING & PROMOTION	-	2,000	-	304	-	-	0.00%
6710 · RESERVATION EXPENSES	-	-	-	120	-	-	0.00%
Total 6500 · SPORTS & LEAGUES	9,492	4,000	2,980	2,484	2,985	5	
Total Expense	109,875	101,400	107,759	63,192	127,200	19,441	
Net Income	(59,046)	-	7,120	27,531	-	(7,120)	

**VILLAGE OF CALEDONIA
FIRE SERVICE**

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020
Income						
4110 · MUNI FIRE CONTRACT	287,602	-	-	-	287,602	287,602 0%
4120 · RESCUE SERVICE BILLING	65,081	-	-	-	64,701	64,701 0%
Total Income	352,683	-	-	-	352,303	352,303 0%
Expense						
5000 · PERSONNEL DIRECT						
5010 · SALARIES	202,878	-	-	-	206,936	206,936 0%
5020 · OVERTIME	5,600	-	-	-	5,600	5,600 0%
5070 · SOCIAL SECURITY	15,949	-	-	-	16,259	16,259 0%
5080 · HEALTH INSURANCE	22,500	-	-	-	22,500	22,500 0%
5090 · LIFE INSURANCE	250	-	-	-	250	250 0%
5100 · DENTAL INSURANCE	3,500	-	-	-	3,500	3,500 0%
5110 · RETIREMENT	29,979	-	-	-	26,758	26,758 0%
5510 · EDUCATION BENEFITS	900	-	-	-	900	900 0%
5520 · FIREFIGHTER TRAINING	1,500	-	-	-	1,500	1,500 0%
5540 · UNIFORMS/CLOTHING	900	-	-	-	900	900 0%
5580 · LONGEVITY	200	-	-	-	200	200 0%
Total 5000 · PERSONNEL DIRECT	284,156	-	-	-	285,303	285,303 0%
6000 · ADMINISTRATION						
6015 · DIESEL FUEL	3,500	-	-	-	3,500	3,500 0%
6050 · TRUCK REPAIRS	3,700	-	-	-	3,700	3,700 0%
Total 6000 · ADMINISTRATION	7,200	-	-	-	7,200	7,200 0%
6700 · OTHER						
6725 · JOINT DISPATCH	53,527	-	-	-	52,000	52,000 0%
6740 · MEDICAL SUPPLIES	7,800	-	-	-	7,800	7,800 0%
Total 6400 · SERVICES	61,327	-	-	-	59,800	59,800 0%
Total Expense	352,683	-	-	-	352,303	352,303 -
Net Income	-	-	-	-	-	- 0%

VILLAGE OF CALEDONIA
CENTRAL RACINE COUNTY HEALTH DEPARTMENT
(ADOPTED BY THE BOARD OF HEALTH AUGUST 15, 2019)

	2018	2018	2019	2019	2020	2020	2020
	Budget	Actual	Budget	Actual	Budget	Increase	Increase
				Jan - Jun 19		(Decrease)	(Decrease)
REVENUE							
4610 · MT. PLEASANT CONTRIBUTION	187,535	187,535	194,919	97,460	199,454	4,535	2.33%
4612 · TOWN OF WATERFORD	45,141	45,141	46,825	23,413	47,897	1,072	2.29%
4613 · UNION GROVE CONTRIBUTION	35,212	35,212	36,055	18,028	37,967	1,912	5.30%
4615 · CALEDONIA CONTRIBUTION	176,915	176,915	181,223	90,612	186,345	5,122	2.83%
4618 · VILLAGE OF STURTEVANT	36,460	36,460	34,621	17,311	35,727	1,106	3.19%
4619 · NORTH BAY CONTRIBUTION	1,646	1,646	1,695	848	1,745	50	2.96%
4670 · CITY OF BURLINGTON	77,153	77,153	78,650	39,325	80,777	2,127	2.70%
4671 · TOWN OF BURLINGTON	45,868	45,868	47,035	23,518	48,104	1,069	2.27%
4672 · TOWN OF DOVER	26,787	26,787	27,132	13,566	27,926	795	2.93%
4673 · TOWN OF NORWAY	56,674	56,674	58,037	29,019	59,246	1,209	2.08%
4674 · VILLAGE OF RAYMOND	28,070	28,070	28,884	14,442	29,560	676	2.34%
4675 · VILLAGE OF YORKVILLE	22,032	22,032	22,735	11,368	23,253	518	2.28%
4676 · VILLAGE OF ROCHESTER	26,651	26,651	27,523	13,762	28,444	921	3.35%
4677 · VILLAGE OF WATERFORD	38,412	38,412	39,857	19,929	40,717	860	2.16%
4620 · IMMUNE CLINIC REVENUES	2,165	1,845	2,165	860	2,165	0	0.00%
4625 · LICENSE REVENUES	255,000	261,534	261,500	230,100	270,000	8,500	3.25%
4627 · WELL PROGRAM REVENUES	32,000	34,678	34,500	12,715	36,500	2,000	5.80%
4630 · MISC/FLU REVENUES	8,500	19,004	15,614	7,994	19,110	3,496	22.39%
4640 · MEDICAID BILLING	16,492	2,828	9,615	1,858	9,619	4	0.04%
4650 · GRANT REVENUES	1,541,877	1,784,061	1,785,105	973,079	1,739,820	(45,285)	-2.54%
4655 · FUND BALANCE TRANSFER	0	0	30,000	0	30,000	0	0.00%
4665 · CONTRACTED SERVICES	41,310	41,310	31,310	15,655	24,983	(6,327)	-20.21%
TOTAL REVENUES	2,701,900	2,949,817	2,995,000	1,654,857	2,979,360	(15,640)	-0.52%
EXPENSE							
5000 · PERSONNEL DIRECT							
5010 · SALARIES	1,715,521	1,821,191	1,903,655	960,857	1,925,106	21,451	1.13%
5070 · SOCIAL SECURITY	131,236	137,406	145,628	70,416	147,271	1,643	1.13%
5080 · HEALTH INSURANCE	306,134	306,925	354,335	171,257	350,371	(3,964)	-1.12%
5090 · LIFE INSURANCE	2,693	2,787	4,962	1,170	4,167	(795)	-16.02%
5100 · DENTAL INSURANCE	4,544	6,669	7,479	3,424	6,744	(735)	-9.83%
5110 · RETIREMENT	114,939	120,987	127,545	62,211	129,943	2,398	1.88%
5120 · WORKER'S COMP	102,932	91,653	114,218	58,612	115,505	1,287	1.13%
Total 5000 · PERSONNEL DIRECT	2,377,999	2,487,617	2,657,822	1,327,948	2,679,107	21,285	0.80%
5500 · PERSONNEL INDIRECT							
5510 · EDUCATION/TRAINING	25,360	33,482	19,387	10,881	23,200	3,813	19.67%
Total 5500 · PERSONNEL INDIRECT	25,360	33,482	19,387	10,881	23,200	3,813	19.67%
6000 · OTHER PROGRAMMATIC							
6020 · AUTO & GAS OIL & REPAIRS	7,972	7,912	8,480	3,432	5,480	(3,000)	-35.38%
6025 · MILEAGE	24,861	15,786	16,975	9,970	17,203	228	1.34%
6304 · PUBLIC EDUCATION	9,500	14,667	3,500	11,414	3,500	0	0.00%
6320 · PROFESSIONAL INSURANCE & LI	2,740	3,184	2,930	1,465	2,625	(305)	-10.41%
6325 · INSURANCE	2,565	3,932	3,245	0	3,850	605	18.64%
6410 · COMPUTER OPERATIONS	18,750	28,438	20,566	16,455	23,305	2,740	13.32%
6415 · COMPUTER PURCHASES & SUPP	8,100	19,924	8,320	3,294	13,620	5,300	63.70%
6420 · COPIER USE	4,995	3,978	4,230	2,970	2,630	(1,600)	-37.83%
6425 · OFFICE SUPPLIES	5,585	7,049	5,660	1,651	5,360	(300)	-5.30%
6433 · CLEANING SUPPLIES/SERVICE	2,465	3,361	2,160	1,789	3,515	1,356	62.77%
6435 · POSTAGE MACHINE RENTAL	625	591	655	0	600	(55)	-8.35%
6438 · POSTAGE USE	4,370	4,015	3,900	1,929	2,850	(1,050)	-26.92%
6440 · PRINTING/FORMS	2,900	12,657	3,700	1,388	4,300	600	16.22%
6450 · TELEPHONE OPERATIONS	9,905	5,895	5,760	2,960	13,800	8,040	139.58%
6453 · TELEPHONE PURCHASES AND SL	600	742	1,240	229	0	(1,240)	-100.00%
6455 · CELL PHONES	12,050	16,002	13,520	5,767	14,635	1,115	8.25%
6512 · DOCUMENT MANAGEMENT	550	577	400	301	300	(100)	-25.00%
6515 · VEHICLE PURCHASE/LEASE	16,380	21,751	5,125	11,617	0	(5,125)	-100.00%
6520 · DUES & PUBLICATIONS	6,100	5,768	5,850	2,180	5,500	(350)	-5.98%
6530 · MEDICAL SUPPLIES	7,550	3,565	6,950	43	5,950	(1,000)	-14.39%
6540 · SANITARIAN SUPPLIES	1,700	1,770	1,900	914	1,900	0	0.00%
6545 · WELL PROGRAM SUPPLIES	3,200	4,053	3,400	1,306	4,000	600	17.65%
6565 · CONTRACTED PROGRAM SERVIC	39,200	17,987	68,539	34,959	25,446	(43,093)	-62.87%
6715 · AUDIT FEES	6,220	6,050	6,800	5,032	6,500	(300)	-4.41%

VILLAGE OF CALEDONIA
CENTRAL RACINE COUNTY HEALTH DEPARTMENT
(ADOPTED BY THE BOARD OF HEALTH AUGUST 15, 2019)

	2018	2018	2019	2019	2020	2020	2020
	Budget	Actual	Budget	Actual	Budget	Increase	Increase
				Jan - Jun 19		(Decrease)	(Decrease)
6720 · ATTORNEY FEES	10,000	5,719	10,000	2,135	8,000	(2,000)	-20.00%
6740 · PROGRAM SUPPLIES	13,712	64,105	12,160	23,803	14,973	2,813	23.13%
6745 · CLIENT-RELATED COSTS	6,000	30,555	18,500	22,064	14,000	(4,500)	-24.32%
6750 · EMPLOYMENT ADVERTISING	1,900	2,611	1,000	0	0	(1,000)	-100.00%
Total 6000 - OTHER	230,495	312,645	245,464	169,068	203,842	(41,622)	-16.96%
6800 - ADMINISTRATION							
6810 · RENT	59,777	59,826	59,797	25,031	60,978	1,181	1.98%
6820 · ACCOUNTING SUPPORT	8,267	25,769	12,529	10,381	12,232	(298)	-2.37%
Total 6800 · OTHER	68,044	85,595	72,326	35,412	73,210	884	1.22%
TOTAL EXPENSES	2,701,900	2,919,339	2,995,000	1,543,309	2,979,360	(15,640)	-0.52%

CALEDONIA WATER UTILITY

Proposed Budget 2020

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Ordinary Income/Expense							
Income							
4100 · PROPERTY TAX LEVY							
4110 · OPERATIONAL TAX LEVY	341,420	341,420	345,794	257,063	354,475	(8,681)	-3.38%
Total 4100 · PROPERTY TAX LEVY	341,420	341,420	345,794	257,063	354,475	(8,681)	
4200 · SERVICE CHARGE REVENUE							
4210 · RESIDENTIAL SERVICE CHARGES	2,052,808	2,072,064	2,225,000	1,010,624	2,275,060	50,060	2.25%
4220 · COMMERCIAL SERVICE CHARGES	326,123	389,498	425,000	176,560	434,560	9,560	2.25%
4230 · INDUSTRIAL SERVICE CHARGES	32,559	27,607	40,000	16,578	40,900	900	2.25%
4240 · PUBLIC AUTHORITIES	61,150	60,235	70,000	31,156	71,575	1,575	2.25%
4241 · PUBLIC FIRE PROTECTION	764,412	785,220	808,800	385,369	827,000	18,200	2.25%
4245 · WIND POINT	213,144	288,564	297,220	93,081	303,910	6,690	2.25%
4255 · SERVICE CHARGE REVENUE	5,661	5,679	5,679	2,907	5,805	126	2.22%
4260 · PRIVATE FIRE PROTECTION	26,234	26,467	26,500	13,591	27,100	600	2.26%
Total 4200 · SERVICE CHARGE REVENUE	3,482,091	3,655,334	3,898,199	1,729,866	3,985,910	87,711	2.25%
4300 · INTEREST/FINANCE CHARGES							
4310 · INTEREST INCOME - INVESTMENTS	60,800	3,525	26,000	33,043	20,000	(6,000)	-23.08%
4320 · INTEREST INCOME - SPEC. ASSESS.	462	3,000	3,000	666	2,000	(1,000)	-33.33%
4330 · LATE PAYMENT CHARGES	77,857	75,000	78,000	15,867	78,000	-	0.00%
4350 · DIVIDEND INCOME	3,117	-	3,000	185	3,000	-	0.00%
Total 4300 · INTEREST/FINANCE CHARGES	142,236	81,525	110,000	49,761	103,000	(7,000)	-14.07%
4400 · OTHER INCOME							
4425 · SPECIAL ASSESSMENTS	56,329	41,867	50,000	26,461	45,000	(5,000)	-10.00%
4427 · SPECIAL ASSESSMENT LETTERS	12,872	-	15,000	3,288	12,000	(3,000)	-20.00%
4434 · WATER TOWER RENT	16,589	16,589	16,589	16,589	16,589	-	0.00%
4435 · OUTSIDE WATER SALES	1,916	2,000	2,500	24,623	2,000	(500)	-20.00%
4437 · WATER IMPACT FEES	-	65,000	92,000	111,600	92,000	-	0.00%
4480 · MISCELLANEOUS INCOME	4,915	6,192	6,192	2,507	5,000	(1,192)	-19.25%
Total 4400 · OTHER INCOME	92,621	131,648	182,281	185,068	172,589	(9,692)	-5.24%
Total Income	4,058,368	4,209,927	4,536,274	2,221,758	4,615,974	62,338	2.81%
Gross Profit	4,058,368	4,209,927	4,536,274	2,221,758	4,615,974	62,338	2.81%
Expense							
6100 · PERSONNEL EXPENSES							
6110 · SALARIES & WAGES	287,230	294,392	336,200	166,956	339,860	3,660	1.09%
6115 · OVERTIME	-	6,645	3,500	68	5,000	1,500	42.86%
6120 · COMMISSIONER SALARIES	-	4,500	4,500	-	4,500	-	0.00%
6130 · RETIREMENT	18,344	20,026	22,253	10,793	23,175	922	4.14%
6135 · WORKER'S COMP INS	11,516	17,000	20,000	-	20,000	-	0.00%
6140 · SOCIAL SECURITY	21,800	23,361	26,332	12,080	26,650	318	1.21%
6150 · HEALTH INSURANCE	77,266	94,438	90,797	41,952	94,660	3,863	4.25%
6160 · DENTAL INSURANCE	2,223	2,828	2,709	1,243	2,605	(104)	-3.84%
6170 · LIFE INSURANCE	938	828	1,164	420	1,320	156	13.40%
6172 · VISION INSURANCE	-	698	-	-	-	-	0.00%
6178 · SAFETY REIMBURSEMENT	661	1,006	2,025	13	2,025	-	0.00%
6188 · TRAINING/MEMBERSHIP	445	1,500	1,000	-	1,000	-	0.00%
Pension Expense	-	-	18,000	-	18,000	-	0.00%
Other Post Employment Expenses	-	-	8,000	-	8,000	-	0.00%
Compensated Absence Expense	(6,014)	-	13,000	-	13,000	-	0.00%
Total 6100 · PERSONNEL EXPENSES	414,409	467,222	549,480	233,525	559,795	10,315	4.42%
6200 · BUILDING/OFFICE EXPENSES							
6230 · ELECTRIC & GAS UTILITIES	18,328	17,366	24,000	9,157	24,000	-	0.00%
6240 · TELEPHONE SERVICE	8,123	8,000	8,250	3,098	8,500	250	3.03%
6245 · POSTAGE	11,816	16,236	17,000	2,965	17,000	-	0.00%
6250 · OFFICE SUPPLIES	7,118	9,110	9,110	4,044	9,500	390	4.28%
Total 6200 · BUILDING/OFFICE EXPENSES	45,385	50,712	58,360	19,264	59,000	640	3.32%

CALEDONIA WATER UTILITY

Proposed Budget 2020

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
6300 · PROFESSIONAL/OUTSIDE SERVICES							
6325 · AUDITING FEE	6,440	-	6,500	5,829	6,500	-	0.00%
6310 · CONTRACTED SERVICE CHARGE	-	10,000	10,000	-	-	(10,000)	-100.00%
6315 · RACINE WATER & WASTEWATER	1,194,093	1,334,713	1,468,000	569,531	1,512,000	44,000	3.00%
6318 · OAK CREEK WATER & WASTEWATER	461,105	446,253	490,250	223,396	505,000	14,750	3.01%
6320 · ACCOUNTING FEES	35,785	32,564	-	-	-	-	
6330 · ATTORNEY FEES	1,292	3,398	6,000	140	6,000	-	0.00%
6335 · MANAGEMENT FEE	7,544	6,000	5,000	2,594	5,000	-	0.00%
6350 · ENGINEERING FEES	32,579	50,000	60,000	5,125	40,000	(20,000)	-33.33%
6360 · PROPERTY/LIABILITY INSURANCE	15,900	9,938	13,375	-	14,000	625	4.67%
6372 · GIS MAPPING	299	37,500	-	-	-	-	
6376 · PSC ASSESSMENT	3,613	5,000	5,000	-	5,000	-	0.00%
6377 · SCADA IMPROVEMENTS	265	20,000	-	-	-	-	
6385 · WATER RATE INCREASE APPLICATION	227	-	5,000	400	5,000	-	0.00%
6390 · OFFICE BUILDING RENOVATION	93	1,500	1,500	-	2,000	500	33.33%
6395 · COMPUTER EXPENSE	16,033	2,500	3,000	3,382	15,000	12,000	400.00%
6397 · BOND ISSUANCE COSTS	200	16,586	65,000	-	-	(65,000)	-100.00%
6300 · PROFESSIONAL/OUTSIDE SERVICES	1,006	-	-	-	-	-	
Total 6300 · PROFESSIONAL/OUTSIDE SERVICES	1,776,474	1,975,952	2,138,625	810,397	2,115,500	(23,125)	-2.85%
6400 · OTHER EXPENSES							
6410 · AUTO EXPENSES	14,497	10,771	15,000	6,980	17,500	2,500	16.67%
6415 · MISCELLANEOUS EXPENSE	3,690	4,068	4,068	1,548	5,000	932	22.91%
6420 · PUBLIC FIRE PROTECTION	259,034	276,317	303,930	129,383	315,000	11,070	3.64%
6430 · REPAIRS & MAINTENANCE	281,229	203,035	267,461	119,292	390,000	122,539	45.82%
6435 · MAINTENANCE	1,900	-	-	-	-	-	
6438 · GROUNDS EXPENSE	537	7,500	-	-	-	-	
6440 · SUPPLIES	2,150	2,758	2,758	1,292	3,500	742	26.90%
6446 · STORM WATER CHARGE	347	350	350	-	350	-	0.00%
6447 · TRUCK/PLOW	-	15,000	-	-	-	-	
6480 · AMORITIZATION OF DEBT PREMIUM	(10,967)	-	-	-	-	-	
6490 · REALIZED LOSS (GAIN) OF INVEST	(726)	-	-	9,047	-	-	
6495 · UNREALIZED (GAIN) LOSS ON INVES	(4,804)	-	-	(20,515)	-	-	
Total 6400 · OTHER EXPENSES	546,887	519,799	593,567	247,027	731,350	137,783	55.78%
Total Expense	2,783,155	3,013,685	3,340,032	1,310,213	3,465,645	125,613	9.59%
Net Ordinary Income	1,275,213	1,196,242	1,196,242	911,545	1,150,329	(63,275)	-6.94%
Other Income/Expense							
Other Expense							
8500 · NON OPERATING EXPENSES							
8550 · DEBT SERVICE-PRIN		-	-		700,000		
8560 · DEBT SERVICE-INT	369,541	375,000	375,000	135,194	400,000	25,000	6.67%
8570 · DEPRECIATION	395,738	343,371	343,371	197,869	374,887	31,516	9.18%
8575 · DEPRECIATION EXP-CIAC	488,536	477,871	477,871	244,268	509,387	31,516	6.60%
8580 · AMORTIZATION	19,876	-	-	-	-	-	
Total 8500 · NON OPERATING EXPENSES	1,273,691	1,196,242	1,196,242	577,331	1,984,274	88,032	7.36%
Total Other Expense	1,273,691	1,196,242	1,196,242	577,331	1,984,274	88,032	7.36%
Net Other Income	(1,273,691)	(1,196,242)	(1,196,242)	334,214	(1,984,274)	(88,032)	7.36%
Net Income	1,522	-	-	334,214	(833,945)		
Add Depreciation / Amorzation (NON Cash Items)					374,887		
Add Depreciation EXP CIAC/ Amorzation (NON Cash Items)					509,387		
Change in Net Cash					50,329		

CALEDONIA SEWER UTILITY
Proposed Budget 2020

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Ordinary Income/Expense							
Income							
4100 · PROPERTY TAX LEVY							
4110 · OPERATIONAL TAX LEVY	556,157	556,157	557,809	414,675	559,359	1,550	
4140 · MT. PLEASANT TAX LEVY	43,286.00	41,820	43,000	-	45,000	2,000	4.65%
Total 4100 · PROPERTY TAX LEVY	599,443	597,977	600,809	414,675	604,359	3,550	0.59%
4200 · SERVICE CHARGE REVENUE							
4210 · RESIDENTIAL SERVICE CHARGES	4,496,568	4,560,338	4,660,000	2,282,169	4,771,840	111,840	2.40%
4220 · COMMERCIAL SERVICE CHARGES	753,540	769,355	781,000	381,811	799,780	18,780	2.40%
4230 · INDUSTRIAL SERVICE CHARGES	39,852	39,380	42,900	20,295	43,930	1,030	2.40%
4240 · PUBLIC AUTHORITIES	134,316	92,868	140,000	66,784	143,360	3,360	2.40%
Total 4200 · SERVICE CHARGE REVENUE	5,424,276	5,461,941	5,623,900	2,751,059	5,758,910	135,010	2.40%
4300 · INTEREST/FINANCE CHARGES							
4310 · INTEREST INCOME - INVESTMENTS	174,948	27,000	65,000	77,679	50,000	(15,000)	-23.08%
4320 · INTEREST INCOME - SPEC. ASSESS.	462	-	-	-	-	-	
4330 · LATE PAYMENT CHARGES	159,170	120,000	120,000	17,079	125,000	5,000	4.17%
4350 · DIVIDEND INCOME	8,950	-	-	185	-	-	
Total 4300 · INTEREST/FINANCE CHARGES	343,530	147,000	185,000	94,943	175,000	(10,000)	-5.41%
4400 · OTHER INCOME							
4410 · SEWER HOOK-UP CHARGES	416,925	375,000	450,000	252,450	400,000	(50,000)	-11.11%
4425 · SPECIAL ASSESSMENTS	3,041	-	-	24,350	-	-	
4427 · SPECIAL ASSESSMENT LETTERS	10,313	5,000	6,000	5,213	12,000	6,000	100.00%
4430 · OTHER REVENUES	12,168	-	6,000	-	6,000	-	0.00%
4470 · JOHNSON FOUNDATION MAINT	5,904	4,722	4,722	1,181	4,750	28	0.59%
4480 · MISCELLANEOUS INCOME	946	2,000	2,000	69	2,000	-	0.00%
Total 4400 · OTHER INCOME	449,297	386,722	468,722	283,263	424,750	(43,972)	-9.38%
Total Income	6,816,546	6,593,640	6,878,431	3,543,940	6,963,019	84,588	1.23%
Gross Profit	6,816,546	6,593,640	6,878,431	3,543,940	6,963,019	84,588	1.23%
Expense							
6100 · PERSONNEL EXPENSES							
6110 · SALARIES & WAGES	287,230	294,392	336,200	166,956	339,857	3,657	1.09%
6115 · OVERTIME	-	6,645	3,500	68	4,000	500	14.29%
6120 · COMMISSIONER SALARIES	-	4,500	4,500	-	4,500	-	0.00%
6130 · RETIREMENT	18,344	20,026	22,253	10,793	23,170	917	4.12%
6135 · WORKER'S COMP INS	11,516	17,000	17,000	-	17,000	-	0.00%
6140 · SOCIAL SECURITY	21,569	23,361	26,332	12,080	26,611	279	1.06%
6150 · HEALTH INSURANCE	77,266	94,438	90,797	41,952	94,661	3,864	4.26%
6160 · DENTAL INSURANCE	2,223	2,828	2,709	1,243	2,605	(104)	-3.84%
6170 · LIFE INSURANCE	938	828	1,164	420	1,320	156	13.40%
6172 · VISION INSURANCE	-	698	-	-	-	-	
6178 · SAFETY REIMBURSEMENT	661.00	1,006	2,025	-	2,025	-	0.00%
6188 · TRAINING/MEMBERSHIP	-	1,500	1,000	825	1,000	-	0.00%
Pension Expense	-	-	18,000	-	18,000	-	0.00%
Other Post Employment Expenses	-	-	8,000	-	8,000	-	0.00%
Compensated Absence Expense	(6,014.00)	-	13,000	-	13,000	-	0.00%
Total 6100 · PERSONNEL EXPENSES	413,733	467,222	546,480	234,337	555,749	9,269	1.70%
6200 · BUILDING/OFFICE EXPENSES							
6230 · ELECTRIC & GAS UTILITIES	135,810	123,000	135,000	84,956	150,000	15,000	11.11%
6240 · TELEPHONE SERVICE	9,983	9,500	10,000	4,028	10,000	-	0.00%
6245 · POSTAGE	11,876	16,258	15,000	2,965	15,000	-	0.00%
6250 · OFFICE SUPPLIES	6,434	8,717	8,717	3,670	8,750	33	0.38%
Total 6200 · BUILDING/OFFICE EXPENSES	164,103	157,475	168,717	95,619	183,750	15,033	8.91%

CALEDONIA SEWER UTILITY
Proposed Budget 2020

	2018 Actual	Budget 2018	Budget 2019	06/30/19 Actual	Budget 2020	Variance 2019/2020	Variance % 2019/2020
6300 · PROFESSIONAL/OUTSIDE SERVICES							
6325 · AUDITING FEE	6,440.00	-	6,500	5,829	6,500	-	0.00%
6310 · CONTRACTED SERVICE CHARGE	-	5,000	5,000	-	-	(5,000)	-100.00%
6315 · RACINE WATER & WASTEWATER	2,735,518	2,222,538	2,500,000	1,656,392	2,375,000	(125,000)	-5.00%
6317 · METRO MILW SEWER DIST	29,134	28,000	30,000	15,093	45,000	15,000	50.00%
6319 · MILW METRO SEWER DIS CAP CHARGE	47,157	51,588	55,000	44,041	82,500	27,500	50.00%
6320 · ACCOUNTING FEES	35,785	21,054	-	-	-	-	
6330 · ATTORNEY FEES	1,261	4,197	4,197	140	5,000	803	19.13%
6335 · MANAGEMENT FEE	7,544	6,000	5,000	2,594	3,000	(2,000)	-40.00%
6350 · ENGINEERING FEES	61,912	50,000	60,000	11,729	30,000	(30,000)	-50.00%
6360 · PROPERTY/LIABILITY INSURANCE	15,899.00	9,938	14,000	-	14,000	-	0.00%
6372 · GIS MAPPING	299	37,500	-	-	-	-	
6375 · I & I STUDY	5,009.00	20,000	10,000	4,256	10,000	-	0.00%
6377 · SCADA IMPROVEMENTS	1,581.00	20,000	-	-	-	-	
6390 · OFFICE BUILDING RENOVATION	93	1,500	1,500	-	1,500	-	0.00%
6395 · COMPUTER EXPENSE	5,392	7,313	7,313	1,829	10,000	2,687	36.74%
6397 · BOND ISSUANCE COSTS	200.00	16,586	100,000	-	-	(100,000)	-100.00%
6300 · PROFESSIONAL/OUTSIDE SERVICES - Other	1,006	-	-	-	-	-	
Total 6300 · PROFESSIONAL/OUTSIDE SERVICES	2,954,230	2,501,214	2,798,510	1,741,903	2,582,500	(216,010)	-8.36%
6400 · OTHER EXPENSES							
6410 · AUTO EXPENSES	14,591	10,882	15,000	6,980	15,000	-	0.00%
6415 · MISCELLANEOUS EXPENSE	2,526	2,897	2,897	920	3,000	103	3.56%
6430 · REPAIRS & MAINTENANCE	164,028	121,250	175,966	72,206	185,000	9,034	5.13%
6435 · MAINTENANCE	117	5,000	-	-	-	-	
6438 · GROUNDS EXPENSE	538	7,500	-	-	-	-	
6440 · SUPPLIES	1,956	3,305	3,305	1,376	3,500	195	5.90%
6446 · STORM WATER CHARGE	667	700	750	-	750	-	0.00%
6447 · TRUCK/PLOW	0	15,000	-	-	-	-	
6480 · AMORITIZATION OF DEBT PREMIUM	(4,398)	-	-	-	-	-	
6490 · REALIZED LOSS (GAIN) OF INVEST	(1,600)	-	-	3,833	-	-	
6495 · UNREALIZED (GAIN) LOSS ON INVES	1,422	-	-	(54,077)	-	-	
6496 · EQUIPMENT REPLACEMENT	3,359	500,000	365,611	-	500,000	134,389	36.76%
Total 6400 · OTHER EXPENSES	183,206	666,534	563,529	31,238	707,250	143,721	25.50%
Total Expense		3,792,445	4,077,236	2,103,097	4,029,249	(47,988)	-1.18%
Net Ordinary Income	6,816,546	2,801,195	2,801,195	1,440,843	2,933,771	132,576	4.73%
Other Income/Expense							
Other Expense							
8500 · NON OPERATING EXPENSES							
8550 · DEBT SERVICE-PRIN		-	-	2,250,449	2,241,000	(9,449)	
8560 · DEBT SERVICE-INT	637,533	650,000	650,000	354,069	675,000	25,000	3.70%
8570 · DEPRECIATION	1,355,733	1,295,000	1,295,000	677,866	1,355,733	60,733	4.48%
8580 · AMORTIZATION	817,497	856,195	856,195	433,465	817,497	(38,698)	-4.73%
Total 8500 · NON OPERATING EXPENSES	2,810,763	2,801,195	2,801,195	3,715,849	5,089,230	37,586	0.74%
Total Other Expense	2,810,763	2,801,195	2,801,195	3,715,849	5,089,230	37,586	0.74%
Net Other Income	4,005,783	-	-	(2,275,006)	(2,155,460)	94,990	
Net Income	4,005,783	-	-	(2,275,006)	(2,155,460)	94,990	
Add Depreciation / Amorization (Non-Cash Items)	1,355,733	1,295,000	1,295,000	677,866	1,355,733	60,733	4.48%
Add Depreciation / Amorization (Non-Cash Items)	817,497	856,195	856,195	433,465	817,497	(38,698)	-4.73%
Change In Cash	6,179,013	2,151,195	2,151,195	(1,163,675)	17,771	117,025	

CALEDONIA UTILITY DISTRICT

2020 PROPOSED STORM WATER BUDGET

The Caledonia Utility District Storm Water budget has revenues from Storm Water User Fees (ERU), Special Assessments from past projects, Fund Balance Applied from previous years, and Engineering Revenue from billable projects and developments. The Caledonia Utility District Storm Water budget does not receive tax levy from the Village.

The proposed budget covers 2 full time employees

1 – Utility Director and 1 – Engineering/Zoning Technician

The Current Public Works portion of the budget covers items that are essential to the operation of the Storm Water District. Minor adjustments have been made to 5 of the line items to meet needs of the District and to more accurately reflect upcoming costs.

The Capital Outlay for 2019 consists of 13 items/projects. 6210-Culvert Replacement, to replace road culverts that have failed and under roads that are scheduled to be repaved. 6220-Storm Water Permit, to cover the Village's MS4 Permit fee from the State of Wisconsin. 6230-Education NR216, to cover the Public Outreach Contract with Root Pike WIN to fulfill a requirement of the MS4 Permit. 6240-Facilities Inspection NR216, to cover the Illicit Discharge Detection & Elimination Program a requirement of the MS4 Permit. 6270-Drainage District Records Update, to continue updating of the storm sewer facilities map in the GIS System. 6280-Hoods Creek Brushing, for the continued brushing of the Hoods Creek near the Aldebaran Subdivision. 6290-Tanglewood Avenue Storm Replacement, to replace the existing farm tile system and install storm sewer. 6295-Tanglewood Avenue Storm Design, to cover the design & inspection of the project. 6465-Alcyn Drive Storm Extension, to extend storm sewer to improve drainage. 6475-Wind Point West Design, to cover the design, inspection and easements for the Wind Point West project. 6476-Wind Point West Construction, to replace and extend storm sewer and improve drainage in the Wind Point West Subdivision prior to the Village Paving Project. 6477-Hwy 32 Stream Restoration Design, to cover the design, inspection and easements for the Stream Restoration project. 6478-Hwy 32 Stream Restoration Construction, to improve drainage of a channel and provide sufficient hydraulic conveyance capacity.

The Village of Caledonia Storm Water Utility District will be in its sixth year of principle payments and seventh year of interest payments on the Kremer Area Road & Utility Reconstruction debt service. Those principle and interest payments continue until 2023.

The Village of Caledonia Storm Water Utility District has proposed a balanced budget for 2020.

CALEDONIA STORM WATER DISTRICT
Proposed Budget 2020

	Actual 2018	Budget 2018	Budget 2019	Actual 06/30/19	Budget 2020	Variance 2019/2020	Variance % 2019/2020
Ordinary Income/Expense							
Income							
4000 - REVENUES							
4005 - ERU STORM WATER FEE	987,164.16	989,600.00	998,600.00	998,600.00	1,007,265.00	8,665.00	0.87%
4020 - SPECIAL ASSESSMENTS	76,147.04	57,200.00	53,500.00	52,284.61	47,250.00	(6,250.00)	-11.68%
4040 - INTEREST INCOME	59,832.27	10,000.00	35,000.00	37,983.68	60,000.00	25,000.00	71.43%
4050 - FUND BALANCE APPLIED	0.00	294,025.00	871,785.00	0.00	918,480.00	46,695.00	5.36%
4060 - OTHER REVENUES	5,242.94	0.00	0.00	0.00	0.00	0.00	
4070 - ENGINEERING REVENUE	70,943.16	16,500.00	35,000.00	565.00	35,000.00	0.00	0.00%
Total 4000 - REVENUES	1,199,329.57	1,367,325.00	1,993,885.00	1,089,433.29	2,067,995.00	74,110.00	3.72%
Total Income	1,199,329.57	1,367,325.00	1,993,885.00	1,089,433.29	2,067,995.00	74,110.00	3.72%
Expense							
5100 - PERSONNEL EXPENSES							
5110 - SALARIES & WAGES	164,542.51	158,050.00	162,655.00	76,283.98	162,200.00	(455.00)	-0.28%
5120 - RETIREMENT	11,230.72	10,600.00	10,655.00	4,068.56	10,410.00	(245.00)	-2.30%
5125 - WORKER'S COMP INS	4,054.00	4,750.00	4,750.00	0.00	4,850.00	100.00	2.11%
5130 - SOCIAL SECURITY	11,860.09	12,100.00	12,445.00	5,490.47	12,410.00	(35.00)	-0.28%
5140 - HEALTH INSURANCE	34,096.70	40,350.00	36,780.00	15,274.55	34,740.00	(2,040.00)	-5.55%
5150 - DENTAL INSURANCE	987.14	1,100.00	1,120.00	448.62	1,080.00	(40.00)	-3.57%
5160 - LIFE INSURANCE	642.00	650.00	655.00	289.79	655.00	0.00	0.00%
5170 - UNIFORM	550.00	550.00	900.00	0.00	900.00	0.00	0.00%
Total 5100 - PERSONNEL EXPENSES	227,963.16	228,150.00	229,960.00	101,855.97	227,245.00	(2,715.00)	-1.18%
6100 - CURRENT PUBLIC WORKS							
6130 - ACCOUNTING - VILLAGE STAFF	23,000.00	30,000.00	30,000.00	0.00	30,000.00	0.00	0.00%
6133 - ACCOUNTING - AUDIT	4,640.00	5,000.00	5,000.00	0.00	5,000.00	0.00	0.00%
6138 - DUES & PUBLICATIONS	83.64	400.00	400.00	20.00	400.00	0.00	0.00%
6139 - TRAINING	2,168.22	2,500.00	2,500.00	641.02	3,000.00	500.00	20.00%
6140 - ENGINEERING - VILLAGE STAFF	3,847.50	7,500.00	7,500.00	0.00	5,000.00	(2,500.00)	-33.33%
6150 - INSURANCE	2,556.00	2,075.00	2,075.00	0.00	1,650.00	(425.00)	-20.48%
6160 - LEGAL	11,323.50	10,000.00	10,000.00	1,892.30	10,000.00	0.00	0.00%
6170 - MAINTENANCE	50,846.36	55,000.00	55,000.00	13,531.50	55,000.00	0.00	0.00%
6171 - DIGGERS HOTLINE	7,051.50	7,000.00	7,000.00	0.00	7,000.00	0.00	0.00%
6172 - STORM SEWER CLEANING	0.00	10,000.00	10,000.00	0.00	10,000.00	0.00	0.00%
6175 - MISCELLANEOUS	2,860.79	3,000.00	3,000.00	266.52	3,000.00	0.00	0.00%
6178 - MOWING	24,400.00	35,000.00	35,000.00	0.00	30,000.00	(5,000.00)	-14.29%
6180 - OFFICE EXPENSE	1,165.37	2,500.00	2,500.00	0.00	2,500.00	0.00	0.00%
6190 - CONTINGENCY	0.00	5,000.00	5,000.00	0.00	5,000.00	0.00	0.00%
6191 - SAFETY EQUIPMENT	35.73	1,000.00	1,000.00	0.00	1,000.00	0.00	0.00%
6193 - HYDRAULICS SOFTWARE	1,508.60	2,250.00	2,250.00	264.00	1,750.00	(500.00)	-22.22%
6195 - GIS SOFTWARE MAINTENANCE	5,200.00	5,200.00	5,200.00	0.00	5,600.00	400.00	7.69%
Total 6100 - CURRENT PUBLIC WORKS	140,687.21	183,425.00	183,425.00	16,615.34	175,900.00	(7,525.00)	-4.10%
6200 - CAPITAL OUTLAY							
6210 - CULVERT REPLACEMENT	18,736.45	60,000.00	60,000.00	14,479.10	60,000.00	0.00	0.00%
6220 - STORM WATER PERMIT	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00	0.00%
6230 - EDUCATION NR 216	3,300.00	3,200.00	3,500.00	0.00	3,500.00	0.00	0.00%
6240 - FACILITIES INSPECTION NR 216	11,883.08	15,000.00	0.00	6,139.47	15,000.00	15,000.00	
6251 - IVY LANE STORM SEWER	11,001.98	125,000.00	0.00	0.00	0.00	0.00	
6270 - GIS MAPPING	5,637.00	25,000.00	50,000.00	0.00	50,000.00	0.00	0.00%
6280 - HOODS CREEK BRUSHING	0.00	25,000.00	25,000.00	0.00	25,000.00	0.00	0.00%
6290 - TANGLEWOOD AVE STORM REPLACE	0.00	350,000.00	115,000.00	0.00	121,500.00	6,500.00	5.65%
6295 - TANGLEWOOD STORM DESIGN	28,510.96	35,000.00	10,000.00	3,751.97	10,000.00	0.00	0.00%

CALEDONIA STORM WATER DISTRICT
Proposed Budget 2020

	Actual	Budget	Budget	Actual	Budget	Variance	Variance %
6455 - CADDY LANE	1,200.00	0.00	0.00	0.00	0.00	0.00	
6460 - ALCYN DRIVE STORM EXTENSION	0.00	0.00	65,000.00	0.00	65,000.00	0.00	0.00%
6475 - WIND POINT WEST DESIGN	38,690.98	0.00	75,000.00	42,109.66	40,000.00	(35,000.00)	-46.67%
6475 - WIND POINT WEST CONSTRUCTION	0.00	0.00	860,000.00		905,000.00	45,000.00	5.23%
6477 - HWY 32 STREAM RESTORATION DESIGN	0.00	0.00	0.00	15,143.82	50,000.00	50,000.00	
6478 - HWY 32 STREAM RESTORATION CONSTRUC	0.00	0.00	0.00	0.00	0.00	0.00	
Total 6200 - CAPITAL OUTLAY	121,960.45	641,200.00	1,266,500.00	84,624.02	1,348,000.00	81,500.00	6.44%
6300 - DEBT SERVICE EXPENDITURES							
6310 - PRINCIPAL	275,000.00	275,000.00	280,000.00	280,000.00	290,000.00	10,000.00	3.57%
6320 - INTEREST	39,550.00	39,550.00	34,000.00	18,400.00	26,850.00	(7,150.00)	-21.03%
Total 6300 - DEBT SERVICE EXPENDITURES	314,550.00	314,550.00	314,000.00	298,400.00	316,850.00	2,850.00	0.91%
Total Expense	805,160.82	1,367,325.00	1,993,885.00	501,495.33	2,067,995.00	74,110.00	3.72%
Change in Net Cash	394,168.75	0.00	0.00	587,937.96	0.00	0.00	

Caledonia Utility District - Water
Proposed Capital Improvement Program 2019-2025

August 1, 2019

	2019	2020	2021	2022	2023	2024	2025	Total
Transmission and Distribution Mains								
Hwy 32, 5-6 Mile Road Recon Project Water Relay (DOT)	\$ 75,000							\$ 75,000
Hwy 32, 5-6 Mile Road Recon Project Water Relay	\$ 112,500							\$ 112,500
Caddy Vista Sanitary Sewer & Water Main Extensions	\$ 262,500							\$ 262,500
Root River Drive Water Main Replacement	\$ 650,000							\$ 650,000
DeBack Farms Phase 3 Oversizing	\$ 104,890							\$ 104,890
Rio Vista Water Main Relay		\$ 1,376,000						\$ 1,376,000
Stonebridge Drive West Water Main Relay		\$ 250,000						\$ 250,000
North Kremer Additions			\$ 1,170,000					\$ 1,170,000
Washington Meadows Water			\$ 953,000					\$ 953,000
Erie Street Water System Improvements (TID #5)							\$ 1,895,700	\$ 1,895,700
Lakeshore Drive Water Main								\$ -
North Main Street Resurfacing Utility Rehabilitation								\$ -
Annual Main Replacement Program			\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 625,000
	\$ 1,204,890	\$ 1,626,000	\$ 2,248,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 2,020,700	\$ 7,474,590
Vehicles **								
Vehicle Replacement	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 140,000
Total Cost	\$ 1,224,890	\$ 1,646,000	\$ 2,268,000	\$ 145,000	\$ 145,000	\$ 145,000	\$ 2,040,700	\$ 7,614,590
Sources of Funding								
Utility Cash	\$ 1,190,061							
Utility Net Revenue		\$ 321,000	\$ 300,000	\$ 300,000	\$ 145,000	\$ 145,000	\$ 610,000	
Developer Contribution	\$ 258,500							
Bonding								
	2019 W&S Bond		2021 W&S Bond		2023 W&S Bond		2025 W&S Bond	
	\$ (223,671)	\$ 1,325,000	\$ 1,968,000	\$ (155,000)	\$ -	\$ -	\$ 1,430,700	
Total	\$ 1,224,890	\$ 1,646,000	\$ 2,268,000	\$ 145,000			\$ 2,040,700	

	2019	2020	2021	2022	2023	2024	2025	Total
Collection System								
Hwy 32, 5-6 Mile Road Recon Project Sewer Relay (DOT)	\$ 275,000							\$ 275,000
Hwy 32, 5-6 Mile Road Recon Project Sewer Relay	\$ 112,500							\$ 112,500
Caddy Vista Sanitary Sewer & Water Extensions	\$ 262,500							\$ 262,500
Caddy Vista Improvements-West	\$ 4,350,000							\$ 4,350,000
DeBack Farms Industrial Park Phase III Improvements (TID #4)	\$ 1,247,791							\$ 1,247,791
System Wide Sewer Capacity Modeling & Annual Sewer Televising	\$ 125,000	\$ 125,000						\$ 250,000
South Lane Replacement		\$ 905,000						\$ 905,000
Caddy Vista Improvements-East			\$ 500,000					\$ 500,000
Central Lift Station Attenuation Basin (TID #5) District Portion					\$ 5,499,500			\$ 5,499,500
Annual Sewer Replacement Program				\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 800,000
	\$ 6,372,791	\$ 1,030,000	\$ 500,000	\$ 200,000	\$ 5,699,500	\$ 200,000	\$ 200,000	\$ 14,202,291
Lift Station								
Lighthouse Drive Lift Station		\$ 250,000						\$ 250,000
Dominican Lift Station Replacement (TID #5) District Portion			\$ 634,500					\$ 634,500
Central Lift Station Modifications (TID #5) District Portion					\$ 2,465,200			\$ 2,465,200
Annual Lift Station Improvements				\$ 250,000		\$ 250,000	\$ 250,000	\$ 750,000
	\$ -	\$ 250,000	\$ 634,500	\$ 250,000	\$ 2,465,200	\$ 250,000	\$ 250,000	\$ 4,099,700
I & I Improvements								
Wind Point Sewer Rehabilitation	\$ 1,800,000							\$ 1,800,000
Village Resurfacing Projects Utility Rehabiliations (Rio Vista Shorewood)		\$ 265,000						\$ 265,000
4 1/2 Mile Road Sanitary Sewer Rehabilitation (TID #5)			\$ 201,100					\$ 201,100
Erie Street Sanitary Sewer Rehabilitation (TID #5)							\$ 313,600	\$ 313,600
North Main Street Resurfacing Utility Rehabilitation								\$ -
Annual I & I Improvements			\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
	\$ 1,800,000	\$ 265,000	\$ 251,100	\$ 50,000	\$ 50,000	\$ 50,000	\$ 363,600	\$ 2,829,700
Vehicles **								
Vehicle Replacement	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 140,000
Force Mains								
River Bend Safety Site Options			\$ 3,200,000					\$ 3,200,000
	-	-	\$ 3,200,000	-	-	-	-	\$ 3,200,000
Total Cost	\$ 8,192,791	\$ 1,565,000	\$ 4,605,600	\$ 520,000	\$ 8,234,700	\$ 520,000	\$ 833,600	\$ 24,471,691
Sources of Funding								
Utility Cash	\$ 5,888,863	\$ 35,000						
Utility Net Revenue		\$ 500,000	\$ 500,000	\$ 500,000	\$ 655,000	\$ 655,000	\$ 190,000	
Developer Contribution	\$ 258,500							
Bonding								
	2019 W&S Bond		2021 W&S Bond		2023 W&S Bond		2025 W&S Bond	
	\$ 2,045,428	\$ 1,030,000	\$ 4,105,600	\$ 20,000	\$ 7,579,700	\$ (135,000)	\$ 643,600	
Total	\$ 8,192,791	\$ 1,565,000	\$ 4,605,600	\$ 520,000	\$ 8,234,700	\$ 520,000	\$ 833,600	